

PLANO CITY COUNCIL

WILL CONVENE INTO EXECUTIVE SESSION AT 5:00 P.M. ON JANUARY 09, 2012, FOLLOWED BY THE PRELIMINARY OPEN MEETING IN THE PLANO MUNICIPAL BUILDING, 1520 K AVENUE, IN COMPLIANCE WITH VERNON'S TEXAS CODES ANNOTATED, GOVERNMENT CODE CHAPTER 551 (OPEN MEETINGS ACT), AS FOLLOWS:

Mission Statement: The mission of the City of Plano is to provide outstanding services and facilities, through cooperative efforts with our citizens, that contribute to the quality of life in our community.

EXECUTIVE SESSION

- | | | | |
|-----|---|-----------|---------|
| I. | Legal Advice
- Respond to questions and receive legal advice on agenda items

Litigation
- Horton et al. v. City of Plano | Wetherbee | 10 min. |
| II. | Economic Development
Discuss a financial offer or other incentive to a business prospect to locate, stay, or expand in Plano and consider any commercial and financial information from the business prospect. | Bane | 10 min. |

PRELIMINARY OPEN MEETING

- | | | | |
|------|--|-------------|---------|
| I. | Consideration and action resulting from Executive Session discussion | Council | 5 min. |
| II. | Discussion and Direction re Health Care Innovation Challenge Grant | Esparza | 15 min. |
| III. | Discussion and Direction re Chase Oaks Bike Trail | Fortenberry | 20 min. |
| IV. | Comprehensive Monthly Financial Report | Tacke | 10 min. |
| V. | Council items for discussion/action on future agendas | Council | 5 min. |

VI. Consent and Regular Agenda

Council

5 min.

In accordance with the provisions of the Open Meetings Act, during Preliminary Open Meetings, agenda items will be discussed and votes may be taken where appropriate.

Municipal Center is wheelchair accessible. A sloped curb entry is available at the main entrance facing Avenue L, with specially marked parking spaces nearby. Access and special parking are also available on the north side of building. The Council Chamber is accessible by elevator to the lower level. Requests for sign interpreters or special services must be received forty-eight (48) hours prior to the meeting time by calling the City Secretary at 972-941-7120.



MEMORANDUM

From the Office of the Fire Chief

Date: January 5, 2012
To: LaShon Ross, Deputy City Manager
From: Hugo Esparza, Fire Chief 
Subject: Health Care Innovation – Social/Community Paramedic

The following is a brief summary of an initiative that the Plano Fire Department would like to pursue in the area of Emergency Medical Services (EMS); specifically, in our transport services. One of the emerging issues for EMS systems and hospitals across the United States is the rising costs of dealing with patients who frequent local Emergency Departments (ED) of hospitals and the transport (i.e., ambulance) systems. The major points of this initiative are as follows:

- There is a cost associated to hospitals and communities for patients who misuse the EMS system. For responders and transport services, there is wear and tear of equipment, extended out of time for crews and apparatus, and the additional risk to crews and equipment every time a fire truck and ambulance is dispatched. For hospitals, staff time and use of available bed space, and with new legislation, the loss of reimbursement from Medicare and Medicaid for certain categories of patients who do not need ED care under their schedule for reimbursement.
- The U.S. Department of Health and Human Services, through the Centers for Medicare and Medicaid Services, and the Center for Medicare and Medicaid Innovation, will spend up to \$30 million to fund the development and testing of new service delivery models and assist communities in addressing the issue.
- The funding for cities that are successful will be for a three-year period.
- What the Fire Department would like to do is apply for a \$1 million grant that would be used to staff two (2) to three (3) Paramedics and a Civilian to create a Social/Community Paramedic whose function would be to visit and follow-up with patients who frequently visit the ED of our five (5) community hospitals in an effort to proactively address the reason(s) why they use the 9-1-1/ED system so much. This could be from inappropriate or incorrect use of medicines, not using prescribed medications, social issues, etc. We would then work with them to lessen their use of the EMS system. In return, and looking to the future, the reduction of these individuals' use of the EMS system when it is not needed will result in cost savings to the Fire Department and the hospitals.
- Initially, the \$1 million would be used to fund the positions and associated costs for three (3) years with the hopes of showing the savings to the hospitals. If the results are positive, the hope would be that the area hospitals would continue funding the program.
- This idea came to us from City Manager Glasscock a few months ago. Since then, our research into this area has led the Department to conclude that this would be a good program for our City.

- One of the challenges of applying for this grant is that the program was just released, and it will require a very quick turnaround for application. We have to apply for this grant by January 27, 2012. The Fire Department would like to move forward and at least apply for the grant in order to meet the deadline.

While there are still many details related to this program yet to be decided, the Department proposes using incumbents to serve in these new Civil Service Firefighter/Paramedic positions while hiring two (2) or three (3) new personnel to fill in at the Firefighter entry level, and then hire one (1) Civilian position to assist in the administration of the program. We will devise an exit strategy to be implemented should the funding not continue.

Please let me know if you have any questions.

HRE:cdm

Chase Oaks Golf Course Trail Connection

History

A trail along Russell Creek connecting under U.S. 75 to Oak Point Park and Nature Preserve was identified on the Bicycle Transportation Plan beginning in 1985 (plan attached). In 1986 the City acquired an easement through Chase Oaks Golf Course when the course was originally developed. A portion of the trail was constructed at that time. The existing trail goes behind 16 of the 19 homes backing to the proposed route. The trail has not been used because it does not connect to anything on either end.

The 1993 and 2001 updates to the Bicycle Transportation Plan include the trail connection through Chase Oaks Golf Course. The 1993 and 2001 updates to the plan are part of the Transportation Element of the City's Comprehensive Plan (plans attached).

The trail through Hoblitzelle Park to the west edge of the course at Vineyard Drive was completed in the 1990's. The trail on Chase Oaks Boulevard to U.S. 75 was completed in 2010.

Funding for this trail construction was authorized by the voters in the 2009 Bond Referendum. The language typically seen in materials mailed to the residents reads "Funding is for recreational trail connections throughout the city linking existing trails with newly developed areas and adjacent cities." The specific trail connections and locations are not identified. All of our trail plans show an approximate location for the proposed trails. It is not uncommon for trails to move slightly from their shown location as conditions are more closely examined during the preparation of construction documents. The Bluebonnet East connection built in 2010 is an example of a trail that was relocated. The connection of the trail under U.S. 75 to Oak Point Park and Nature Preserve which will be built in 2012 has also been moved slightly from its original location.

Recent Events

In 2010 the City of Allen began preparing plans for the renovation of Chase Oaks Golf Course. In the summer of 2010 City of Plano staff began discussions with Allen staff about constructing the trail. The City of Plano hired Allen's consulting golf course architect to prepare plans for the trail. Preliminary plans for the trail were prepared and then the City of Allen elected not to proceed with renovation at that time.

In August 2011 City Plano staff members were notified that the golf course renovation would be bid soon and that the trail would be included as an alternate bid item. All of the issues associated with the trail had not been fully explored by staff or the golf course architect but we elected to include it in the golf course bid in order to provide an opportunity to have it constructed during the golf course renovation. If changes to the trail design were necessary they could be made prior to, or during construction.

Homeowner Opposition

When homeowners adjacent to the golf course learned of plans to construct the trail as part of the golf course renovation they expressed opposition to the trail. City staff sent a letter offering to meet with each individual homeowner to discuss their concerns. Staff met with eight homeowners and spoke on the phone to one additional homeowner.

Homeowners backing to the planned trail requested a meeting on October 7th, to discuss their concerns. Along with Parks and Recreation Department staff, Mayor Pro Tem Pat Miner also attended the meeting. At this meeting staff presented the purpose of the trail and how it fit into the larger trail system. Not connecting this trail would leave a gap of less than 2000 linear feet with miles of trail on either side. Homeowners were also presented with images of homes throughout the City where trails run next to homes. Concerns expressed by homeowners include loss of privacy, loss of golf course views, increased crime and vandalism behind their homes and the safety of trail users. Through discussion with the homeowners staff probed areas that might be negotiable to fully understand their concerns. At the conclusion of the meeting the homeowners were invited to attend the November 8, Parks and Recreation Planning Board meeting. Staff said that they would explore alternate routes and would make a recommendation to the Board at that time.

Trails and Golf Courses

Trails have been constructed through or adjacent to golf courses in many locations throughout the country. Care must be taken to insure that trail users are not subjected to being hit by golf balls. Golf balls do not always go where golfers intend and they can travel at high speeds. One way to protect trail users is to provide enough space between the trail and golf course or individual golf holes so that it is not likely that a golf ball could reach the trail. If space is not available then some type of barrier must be constructed between the trail and adjacent golf holes. The most common barriers used are fencing with screen fabric and/or landscaping. Through the years, technology on clubs and balls has improved making the space required for a safe zone much wider than in the past. As a result, many older golf courses do not have adequate space to meet today's recommended design standards.

While there is not one clear definition of how much space is needed for safety, it is clear that the proposed trail corridor on the Chase Oaks Golf Course is severely constricted making it a poor location and a potential safety threat. Golf course architects may design courses with a 375 foot wide fairway which would mean that the safe zone is effectively 187.5 feet from the center of the fairway. Another report stated that 200 feet from the center of the fairway is needed for safety. The proposed trail at Chase Oaks Golf Course, if built, would sit approximately 75 feet from the center of the fairway.

Golf Courses in the area and around the country may have recreational trails located nearby. In evaluating the local courses with adjacent trails staff found that none had the same conditions as found at Chase Oaks Golf Course. Indeed a trail may run close to play at some courses, however, in most of the situations, the trail was behind the green or behind a tee box rather than parallel to a fairway. This is an acceptable location for a trail. It appears that the highest danger of being hit and seriously injured or killed by a golf ball is within a 180 degree arc of the tee orientation and within 200 yards or less in distance. Balls come off the tee at a high speed in these areas, often with little loft or height, essentially line drives.

Staff has discussed the liability issues with our attorney and found that we have a good defense for recreational use of a trail in this area. While we may be able to successfully defend ourselves from a lawsuit, the other issues to consider include the time and money spent defending the lawsuit, the public relations issues, and most importantly, the human capital which cannot be quantified.

Trails Adjacent to Single Family Homes

Portions of Plano's existing 70 miles of concrete recreational trails are directly behind single family residences. In some cases the homes have the typical solid wood fence between their back yards and the trail. However, in many locations homeowners have open steel or wrought iron fences identical to the homes backing to Chase Oaks Golf Course. Often the trail is only a few feet from the open fence. This situation exists on Shady Brook Trail, Chisholm Trail, Russell Creek Greenbelt and Hoblitzelle Park. In a few cases homeowners have elected not to have any fence between their home and the adjacent trail. Parks and Recreation Department staff is not aware of any significant issues associated with these trails. Feedback indicates that homeowners believe the trail reduces unwanted activity behind their homes. This is consistent with studies that have been prepared in other cities. The presence of trail users generally tends to discourage criminal activity. In general, trails appear to be considered an asset to the homeowners. There are many studies that suggest that homes adjacent to trails benefit from higher property values than homes that are not near trails or open space.

Some trails adjacent to single family homes in Plano were constructed before the homes were built. In other cases long sections of trail were constructed after the homes were built despite opposition from homeowners.

Trails Adjacent to Apartment Complexes

Portions of Plano's 70 miles of concrete recreational trails are constructed adjacent to apartment complexes. Some apartment complexes have fences between the apartment property and trail but most do not. We have not received feedback that the trail presents problems for the apartment dwellers. The trails are also usually considered an amenity by both residents and apartment management.

Trail Users

Trails are regularly identified as one of the highest priorities for our park system by Plano residents. This is consistent with information from other cities throughout the country. People use trails for many different reasons. Commuter bicyclist may use trails simply as the shortest connection between destinations. Athletes may use trails to complete long miles of training in preparation for events. Families may exercise together on park trails or take children out in wagons, strollers, bicycles or scooters. Some individuals may just go for a walk in the park or a walk with friends. In-line skating is also a popular trail activity. Trails in parks can accommodate all of these types of users if the trail is wide enough for users to pass each other safely.

Park Trails Verses Trails Adjacent to Streets

A trail through a park provides a very different experience than a trail adjacent to a six lane divided thoroughfare. Traffic speeds and volumes create a very different atmosphere than what is typically found on a park trail. Driveway crossings can also be a problem on these trails. A trail adjacent to a major thoroughfare may be perfectly acceptable to a bicycle commuter. It may not be acceptable to many other trail users.

Trail Options (See attached map)

Option A – Trail as Planned Through Chase Oaks Golf Course

The trail as originally designed at Chase Oaks Golf Course would run immediately behind 19 homes that back to the golf course. The trail would be anywhere from 5 to 10 feet from the back fences of the homes and be depressed several feet below the level of the back yards. On the golf course side, the trail will be adjacent to the tee and fairway of one hole and the tees and green of

another hole. One hole in particular presents significant problems for the trail due to its alignment and the likelihood that golfers will frequently hit high speed balls into the trail. Sufficient space is not available to completely separate the trail from the golf course.

Staff originally hoped to safely screen the trail from golf balls while at the same time maintain golf course views for adjacent homeowners. The trail is designed to be depressed in several key locations so that it is below the level of the course and the adjacent homes. However, depressing the trail alone is not sufficient to protect it from golf balls. The plan also includes berms, a screen hedge, evergreen trees and large shade trees to protect trail users from golf balls.

After further discussions the golf course architect believes that additional trees and shrubs will be needed beyond what is on the current plan. Essentially a solid wall of plants is needed in some locations which will completely block golf course views for approximately 40% of the homes backing to the course.

Adding to this issue is the fact that trees and shrubs cannot be planted in a fully mature condition. It could take years before plant screens have grown to sufficient size to accomplish the desired screening. In order to fully protect the trail, a screen fence will be necessary in some locations. The fence would need to be approximately 6 feet high with an arch going partially over the trail reaching a height of approximately 8 feet above the trail. The fence would be open steel or wrought type of fence with partially transparent golf course screen fabric attached. This design will significantly alter the current golf course views from adjacent homes. It may be possible to eventually remove the screen fence if the trees and shrubs provide enough barrier to protect the trail but that is not certain at this point in time. The only true test will come when the course is back in use.

Cost - \$272,000 - Includes \$242,000 as bid plus \$30,000 for additional screen plants and approximately 100 feet of screen fence – There will also be an on-going cost to maintain the dense landscape estimated to be between \$5,000 to \$10,000 per year.

Approximate Length – approximately 1,900 Linear Feet

Pros - The route has been planned since 1986

- The route provides a direct connection between the existing trails
- The route can provide a park like experience for trail users

Cons - Trail safety adjacent to the golf course is difficult to achieve

- Dense landscaping and fencing will block golf course views for at least 40% of the homeowners backing to the trail. The homeowners have up to this time had the opportunity for a view of the golf course
- Homeowner opposition to the trail

Option B – Move the Trail to the Front Yards

Some homeowners have expressed a preference for moving the trail to their front yards as opposed to behind their homes. Our standard trail width is 10 feet. This is usually needed to provide adequate space for all of the various types of trail users to pass each other safely. In high use areas our trails are now 12 feet wide.

There is a typical 4 foot wide sidewalk located approximately 4 feet from the curb in front of the homes. Removing the 4 foot sidewalk and constructing a significantly wider trail in this location would be a major disruption to the front yards. Existing irrigation systems would be damaged and portions removed. Trees would be affected. A 10 foot wide trail would have a significant impact on the appearance of the front yards. The distance from the curb to the front wall of the homes is typically 35 to 50 feet.

To complete this route the trail would also need to be constructed in front of many homes that would not be affected by the trail planned through the golf course. These homeowners would not have any incentive to want a 10 foot wide trail in front of their homes.

Preliminary Cost Estimate - \$190,000

Approximate Length – 2,750 Linear Feet

Pros - Provides a safe alternative route

- Eliminates the need for dense landscape screening behind the homes
- Preliminary cost estimate is less than other options

Cons - Major disruption to residential front yards during construction

- Significantly alters the appearance of front yards
- Affects more homes than the 19 homes backing to the golf course
- Potential for bicyclist traveling at high speeds in front yards

Option C – Move the Trail to Alma Drive

Homeowners backing to the trail have also suggested moving the trail to Alma Drive. The existing trail in Hoblitzelle Park does have a connection to Alma Drive. The homeowners suggest that the trail run along Alma Drive from Hoblitzelle Park south past Legacy Drive to High Point Park. At High Point Park the trail could connect to the existing Bluebonnet Trail. There is sufficient space in the right of way of Alma Drive to construct a 10 foot wide trail. The trail would require retaining walls in some locations and may require relocating utilities in some locations. It may also require that some trees and landscaping be relocated. The existing 4 foot wide sidewalk would need to be removed. If a trail user is going from Hoblitzelle Park to Bluebonnet Trail this route may be

acceptable. If the trail user is going to Oak Point Park and Nature Preserve this route would add over 2 miles to their route. This may or may not be acceptable for some users.

Preliminary Cost Estimate - \$370,000

Approximate Length – 5,700 Linear Feet

Pros - Does not require dense landscaping and/or screen fencing behind existing homes

- Provides a more direct route to Bluebonnet Trail
- Has potential to create a long trail loop in the area that may be useful to some trail users

Con - Does not provide a good route for connecting to Oak Point Park and Nature Preserve

- Traffic volumes and speeds make this route unattractive for many trail uses
- Requires constructing significantly more trail than the golf course route
- Cost more than the currently proposed route
- Requires trail users to cross Legacy Drive

Option D – Alternate Golf Course Route to Legacy Drive

Staff and the golf course architect explored any other possible routes through the golf course that could accomplish the desired trail connection. One other possible route was identified. One golf hole on the west side of the course runs adjacent to Avalon at Chase Oaks Apartments. The golf course property in this location runs all the way to Legacy Drive. It would be possible to connect to the trail in Hoblitzelle Park and run along the west side of the course to Legacy Drive. The trail in this location would have the exact same issues in terms of trail safety as the currently planned route. However, this route would be located adjacent to an apartment complex with units that are generally further away from the proposed trail location. The trail would need to be protected from the golf course with a 6 to 8 foot high fence with screen net for almost its entire length. Some landscaping would be added to soften the view of the fence from the golf course and from the adjacent apartments.

This route requires crossing a creek in two locations. In one location an existing golf cart bridge could be shared with golf carts. A second location will require an elevated trail or a bridge over the creek. This adds significant cost to the trail. This creek crossing may also require an easement from the adjacent apartment complex. This may or may not be possible to acquire.

Ultimately this route would need to continue in the right of way of Legacy Drive until it meets the existing trail on Chase Oaks Boulevard. The right of way

adjacent to Legacy Drive in this location is wider than the right of way of Alma Drive. There is ample space to construct a 10 wide trail and have room to meander it through existing landscaping in some locations. Only minor utility relocations would be required. This route provides a reasonable connection to both Bluebonnet Trail and Oak Point Park and Nature Preserve.

Preliminary Cost Estimate - \$610,000

Approximate Length – 5,000 Linear Feet

Pros - This route is similar in length to the original route when you include Oak Ridge Drive in the length of the original route

Cons - Cost through the golf course is high and still leads to a trail adjacent to a major thoroughfare

- Traffic speeds and volumes on Legacy Drive
- Impacts views from existing apartments

Options E – Hoblitzelle Trail Connection to Alma Drive and Then to Legacy Drive

It would be possible to connect the trail in Hoblitzelle Park to Alma Drive as the homeowners suggest but then connect in the right of way of Legacy Drive directly over to the trail on Chase Oaks Drive. This would provide a more direct route to Oak Point Park and Nature Preserve.

Preliminary Cost Estimate - \$375,000

Approximate Length – 5,750 Linear Feet

Pros - Provides a more direct route from Hoblitzelle Park to Oak Point Park and Nature Preserve than Option C

- Has the potential to create a trail loop in the area that may be useful to some trail users

Cons - Traffic speeds and volume on Legacy Drive

Option F – Hoblitzelle Trail Connection to Legacy Drive

A small portion of Hoblitzelle Park (west of Alma Drive) touches Legacy Drive. It would be possible to connect the trail in Hoblitzelle Park to Legacy Drive and then follow Legacy Drive all the way to the trail on Chase Oaks Boulevard. This route requires crossing Alma Drive at the major intersection of Legacy Drive and Alma Drive.

Preliminary Cost Estimate - \$500,000

Approximate Length – 7,900 Linear Feet

Pros - Could become part of a trail loop in the area that could be useful for some trail users

Cons - Duplicates trail already in place in the park
- Traffic speeds and volumes on Legacy Drive
- Cost is high
- Requires trail users to cross Alma Drive

Staff Recommended Alternative

If the trail through Chase Oaks Golf Course was a typical trail through a public park that is adjacent to existing residences then staff would recommend proceeding with the trail as planned. However, having the trail in a golf course creates some unique challenges for keeping the trail safe. The available solutions for protecting the trail from golf balls alter the existing conditions for golf course and surrounding property owners.

If the golf course trail route connected directly to another existing park trail, it might warrant the cost to the City and impact to homeowners and golf course that it would create. But in this case the golf course trail connects to trails in the street rights-of-way of Oak Ridge Drive and Chase Oaks Boulevard. The experience of being on a park trail will end at Oak Ridge Drive.

Staff recommends that the trail through Chase Oaks Golf Course not be constructed at this time. Dense landscaping and screen fencing would significantly alter conditions behind the existing homes. Trails in other parts of the City do not require this type of barrier directly behind the homes. The golf course creates a unique situation.

Staff recommends that the City maintain ownership of the easement through the golf course. The status of the golf course could change at some point in the future. Conditions in the neighborhood could also change. The City should maintain the right to construct the trail.

Staff also recommends that the grading and drainage for the trail be completed with renovation of the golf course. This can be done at a relatively low cost at this time. It may be 20 to 30 years before the course undergoes significant renovation again. This is our best opportunity to insure that the trail can be constructed in the future if surrounding conditions change.

Staff has walked and driven all of the various routes identified above. Traffic noise on Legacy Drive is oppressive for pedestrians. Alma Drive may be a little better but both of these streets have high traffic volumes with vehicles traveling

at high speeds. This is a very different experience than the trail adjacent to Oak Ridge Drive and Chase Oaks Boulevard. Trail adjacent to a 6 lane thoroughfare may be acceptable for some users but it will not be acceptable for many other trail users. Many users would likely choose not to continue on a trail adjacent to these major thoroughfares. Trails adjacent to these streets could be constructed at anytime if they become necessary or desirable in the future. They are not tied to the schedule of the golf course construction.

After walking the various alternative routes, staff found that continuing on the sidewalk through the neighborhood was the best alternative experience to the trail in the golf course. The neighborhood atmosphere is significantly more appealing than the atmosphere of a 6 lane divided thoroughfare. Pedestrians can use the existing sidewalk. Bicyclist can use the existing residential street. Having bicyclist use the existing residential street eliminates the need for a 10 foot wide trail in the front yards. The key to making this route work will be to insure that bicyclist and pedestrians can easily find the route through the neighborhood. The street can be signed as a bike route with pavement markings to make the route clear. Signs can also be added that are easily viewed from the sidewalk. A sign with map can be provided at each end of the route through the neighborhood. Similar maps may also be useful on the trails on Oak Ridge Drive and Chase Oaks Boulevard to help trail users navigate to Oak Point Park and Nature Preserve or Bluebonnet Trail.

In the future if the existing sidewalks in the neighborhood need to be replaced they could be replaced at 6 feet wide verses 4 feet wide. Ten foot wide trail is not necessary with the bicyclist using the adjacent street but a wider sidewalk for side by side pedestrians may be desirable.

Using the existing streets and sidewalks through the neighborhood provides a safe, inexpensive route for pedestrians and bicyclist. Maintaining ownership of the easement will insure the opportunity to construct a trail in the future if surrounding conditions change. Staff believes this is the best alternative at this time.

Preliminary Cost Estimate – \$69,000 including \$4,000 for signs and pavement markings on neighborhood streets and \$65,000 for grading and drainage improvements on the golf course

Approximate Length – 2,750 Linear Feet

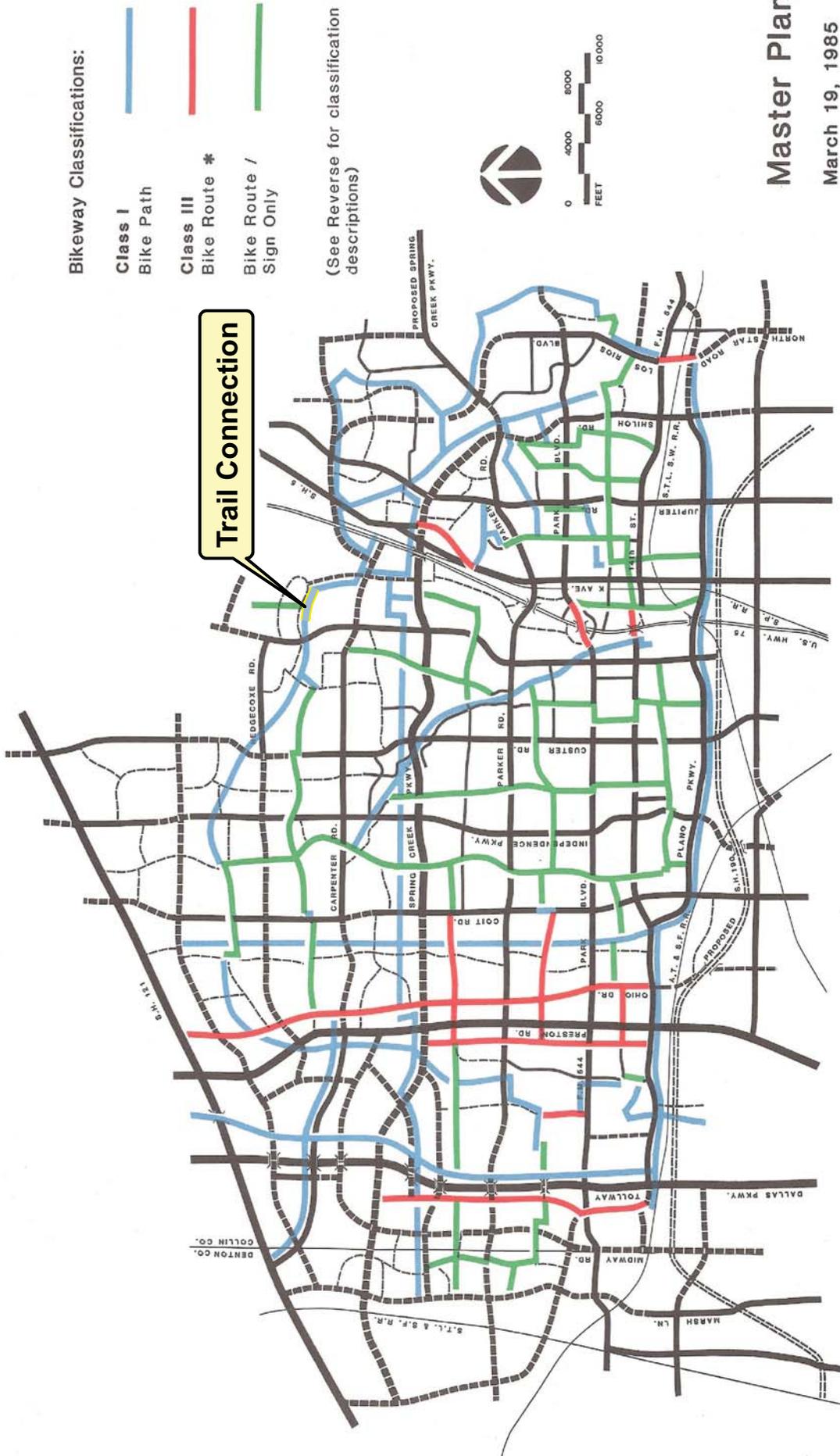
- Pros** - Comparatively inexpensive and cost effective solution
- Does not impact residents front yards with the construction of a trail
 - Golf course safety is not an issue on the streets and sidewalks in the neighborhood
 - Does not impact golf course views from adjacent homes and back yards

- Does not eliminate the possibility of a trail in the golf course in the future if conditions change

Cons - This route may not be obvious for most trail users. Clear signs and pavement markings will be essential if the route is going to function as a connection to Oak Ridge Drive, Chase Oaks Boulevard and ultimately to Oak Point Park and Nature Preserve.

*All costs estimates are preliminary and could change when more detailed plans are developed.

At the November 8, Parks and Recreation Planning Board meeting, the Board was presented with all of the information above including the staff recommendation. The Board listened to representatives from the Chase Oaks HOA and the bicycling community which was followed by discussion by the Board members. Having a full understanding of the issues reveals that there is no perfect solution to this problem. All of the route options have their own pros and cons associated with them and best available option, while not ideal, was selected by staff and supported by the Parks and Recreation Planning Board.



Bikeway Classifications:

- **Class I**
Bike Path
- **Class III**
Bike Route *
- **Bike Route /**
Sign Only

(See Reverse for classification descriptions)

Trail Connection

Master Plan

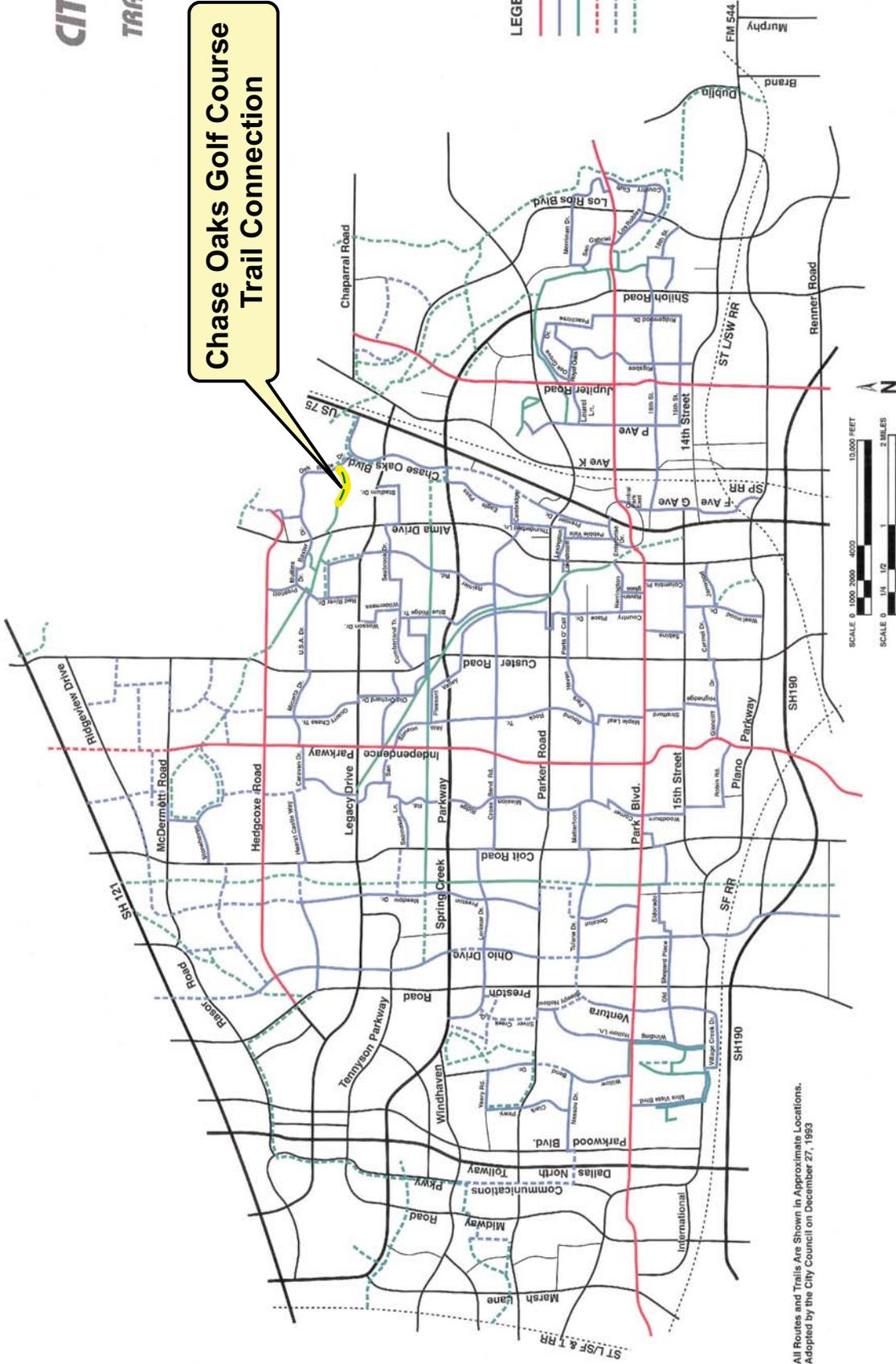
March 19, 1985

CITY OF PLANO BICYCLE TRANSPORTATION PLAN

**Chase Oaks Golf Course
Trail Connection**

LEGEND

- Major Routes
- Collector Routes
- Recreational Trails
- Proposed Major Routes
- Proposed Collector Routes
- Proposed Recreational Trails



All Routes and Trails Are Shown in Approximate Locations.
Adopted by the City Council on December 27, 1993



**Chase Oaks Golf Course
Trail Connection**



LEGEND

- Secondary Routes
- Recreational Trails
- Proposed Major Routes
- Proposed Secondary Routes
- Proposed Recreational Trails
- Proposed Regional Veloweb
- Trail and Bike Route Numbers
- Recreation Facilities
- DART Station
- Schools
- Parks

All Routes and Trails Are Shown in Approximate Locations. Adopted by the City Council on November 24, 1986 with updates through November 12, 2001.

Note: When two or more trail or route lines appear side by side it does not denote two or more separate facilities but denotes two or more uses served by the same facility.





Chase Oaks Trail Connection Options



0 1,000 2,000 Feet

COMPREHENSIVE MONTHLY FINANCIAL REPORT

November 2011



ABOUT THIS REPORT

The City of Plano Finance Department is dedicated to excellence in local government, comprehensive fiscal management, compliance and reporting. The Comprehensive Monthly Financial Report (CMFR) is a unique document, directed at providing our audience (internal and external users), with the general awareness of the City's financial positions and economic activity.

This report is comprised of four sections:

1. The **Financial Analysis** reports the performance of the major operating funds of the City. Narrative disclosures are used to highlight any significant changes or fluctuations.
 - 1A. The **Financial Summary** provides comparative data for major revenue sources and expenditure items.
2. The **Economic Analysis** section contains a summary of the key economic indicators and an in-depth review with graphic illustrations.
3. The **Investment Report** provides a description of investment activity during the month and a summary of interest earnings.

We would like to acknowledge those responsible for this report: Heather Potyok for the Financial Summary; Amy Anderson for the Economic Analysis Report and Myra Conklin for the Investment Report.

The CMFR is intended to provide our audience with a timely, unique, and informative document. Please provide us with any comments or suggestions you may have and should you desire additional information, feel free to contact my office.



Denise Tacke
Director of Finance
P.O. Box 860358
Plano, TX 75006-0358
972-941-7135



SECTION 1

FINANCIAL ANALYSIS

City of Plano Comprehensive Monthly Financial Report

This report is designed for internal use and does not include all the funds and accounts included in the City of Plano's operations. For a complete report, refer to the City of Plano Comprehensive Annual Financial Report, available on the City of Plano's website and through the City's Finance Department.

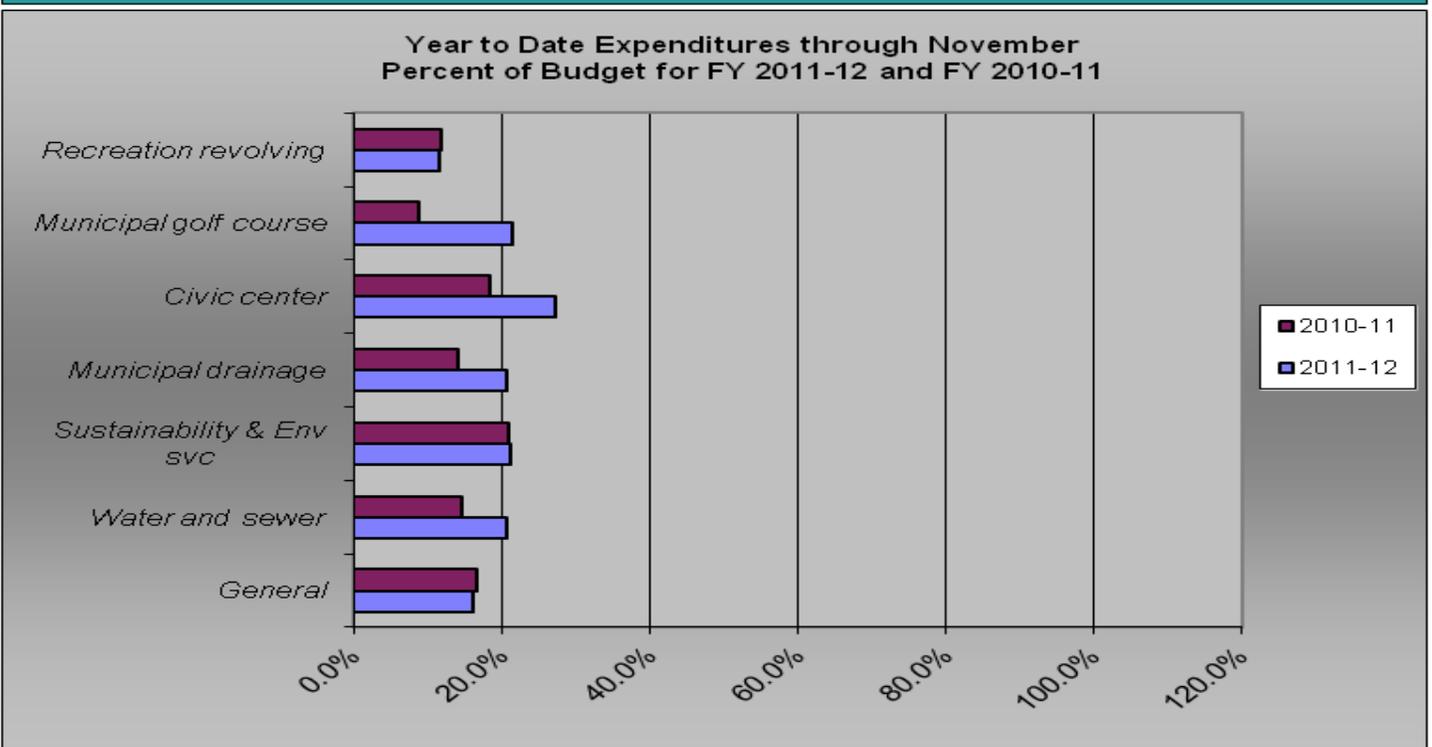
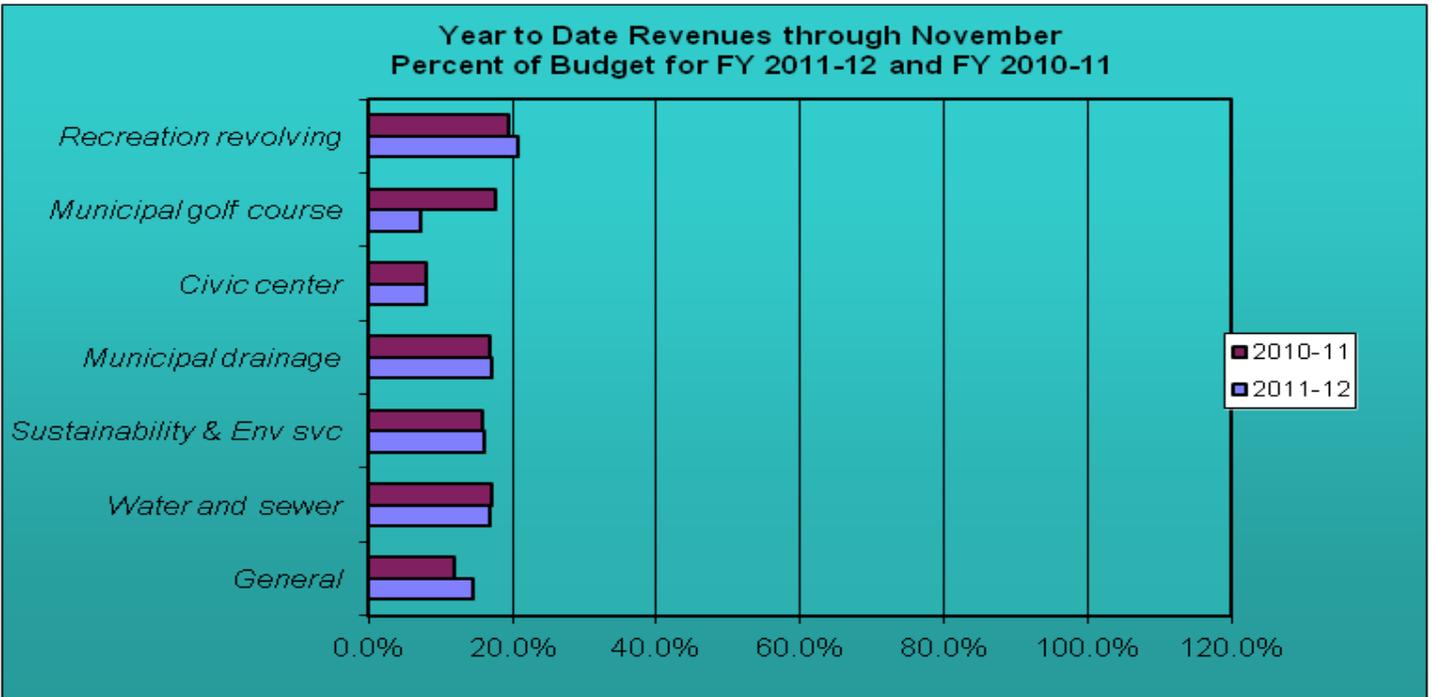
REPORT NOTES NOVEMBER 2011

The information represented in this report provides a summary of the General Fund and Business-type revenues and expenses which offers readers an overview of the City of Plano's finances.

This section compares year to date activity in the current fiscal year to the same time period in prior year. Please note that beginning fund balances in all funds are subject to final audit adjustments.

The graphs below represent year to date revenues and expenses as a percent of the budget comparing the current and prior fiscal years.

HIGHLIGHTS OF FUND VARIANCES



REPORT NOTES CONTINUED

NOVEMBER 2011

FINANCIAL HIGHLIGHTS

GENERAL FUND VARIANCES

Revenues

- Sales tax revenues increased from the prior year by \$3,134,974, primarily as a result of an audit adjustment of \$3.1 million.
- Ad valorem tax revenues increased \$586,479 due an increase in the tax levy which is a result of an increase in property values due to new property.
- Court fine revenues are \$213,374 higher due to an increase in citation filings in addition to an increased effort in collections.
- Rental registration fee revenues increased \$120,155 as a result of timing of payments due to a change in the due date. The amendment to the ordinance changed the due date from June 30th to October 31st.
- Building permit revenues are higher by \$148,597 primarily due to four large value projects in October 2011.
- Electric franchise revenues increased \$327,218 primarily due to timing of payments received.
- Ambulance service revenue increased \$104,246 due to new ambulance billing provider performing billing and collection services.
- Cable television franchise revenues increased \$139,985 due to timing.
- Miscellaneous non-departmental revenues increased \$218,694 primarily due to new contractual payments related to the Ridgeview Ranch Golf Club.
- Emergency 911 revenues from landlines increased \$57,790 due to the timing of deposits.
- Membership card fees increased \$80,960 due to the re-opening of Carpenter Park Recreation Center following the renovation.
- Telephone franchise fee revenues increased \$74,361 due timing of payments.
- Interlocal radio system revenue increased \$43,806 due to timing.
- Miscellaneous revenue for the Recreation Administration Fund decreased \$45,406 due to the timing of payments received.

Expenditures

- Municipal garage charges and property damage charges increased \$61,485 due to increased fuel costs in addition to higher maintenance costs on equipment.
- Expenditures and encumbrances for janitorial services increased \$500,180 primarily due to the expiration of the contract in March 2011 and timing of encumbrances.
- Library costs and encumbrances for books decreased \$298,667 due to the timing of purchase orders, while costs and encumbrances for non-print media increased \$254,458 as a result of an increased emphasis on building the DVD collection and the PlayAway collection.
- Personnel services decreased \$406,586 from the prior year primarily due to the timing of the final September 2011 payroll and year-end accrual entries. The first October 2010 payroll had only four days that related to September activity while the first October 2011 payroll had five days that related to September activity.
- Costs associated with ammunition in the Police Department decreased \$41,900. Ammunition is procured on an "as needed basis."
- Electric payments decreased \$254,478 due to timing of the year-end accrual figures.
- Expenditures and encumbrances related to contractual repair and maintenance of signs and markings decreased \$75,518. Maintenance costs decreased \$59,693 due to fewer materials purchased in the current year. Contract costs decreased \$15,825 due to the contractor performing fewer job duties in October as a result of working in a different City and weather conditions.

BUSINESS-TYPE VARIANCES

Water and Sewer

Water and sewer revenues increased \$180,445 and \$36,011, respectively, due to a 6% rate increase effec-

REPORT NOTES CONTINUED

NOVEMBER 2011

tive November 1, 2010. Expenses and encumbrances for the fixed network meter reading system increased \$5,219,760 due to an increase in the number of meters installed and the related costs. Contract costs for utility engineering increased \$278,732 due to a 2011 Water Quality Study. Contract costs related to the Texas Commission on Environmental Quality annual fee increased \$239,188 as a result of timing. Contractual payments to North Texas Municipal Water District (NTMWD) increased \$298,847. Land contract costs increased \$107,250 due to a contract in place to complete the exterior work on the Environmental Education Complex related to dirt, hardscape, irrigation, and landscape preparation. The Water and Sewer Fund was reimbursed \$40,000 by the Environmental Services Fund for a split rail fence. Costs and encumbrances for water meters decreased \$86,903 due to timing of water meter installations.

Sustainability & Environmental Services

Commercial solid waste revenues are \$112,931 higher primarily due to an increase in collection fees, disposal volumes and timing of collections. Commercial solid waste revenues are the City's portion of the waste and disposal fees collected by Allied Waste, the City's waste disposal contractor. Recycling revenues increased \$64,477 primarily due to an increase in prices. Revenues related to the sale of compost increased \$85,402 due to the addition of new customers. Tipping fees decreased \$33,509 due to a fee increase, which resulted in fewer small customers. Minor apparatus costs of \$24,616 related to the Environmental Education Complex were transferred from the Environment Waste Services Fund to the Water and Sewer Fund in the prior year. Plano's percentage of contractual payments to NTMWD decreased \$53,281 due to a credit issued in the current year for a decline in actual usage for the previous fiscal year. Payment is based on allocation of tonnage between member cities. Municipal garage and property damage charges increased \$113,139 due to increased fuel costs. The Environmental Services Fund reimbursed the Water and Sewer Fund \$40,000 for a split rail fence. Non-capital hardware costs increased \$27,342 due to the DriveCam program being funded at the department level in the current year. Temporary labor costs increased \$25,958 due to budget modifications.

Municipal Drainage

The addition of drainage charges to Parks Department accounts beginning in November 2010 resulted in an increase in Municipal Drainage revenues of \$11,798. Personnel services decreased \$25,503 due to staffing reductions. Increased maintenance agreement costs of \$96,551 are due to timing.

Civic Center

Civic Center lease fees are lower by \$25,840 from the prior year due to fewer corporate business events as a result of the competitive market. However, ancillary services related to food and beverage revenues increased by \$3,428. Decreases for equipment rental of \$12,585 are offset by slight increases in lease fees of \$1,580. Hotel/motel tax revenues increased \$75,177 primarily due to fewer delinquent hotels in the current period. Electric payments decreased \$31,208 due to timing of payments. Grant awards in support of Historic Preservation and the Cultural Arts are based on a fixed percentage of budgeted hotel/motel tax receipts. Historic Preservation and Cultural Arts grant awards increased \$46,818 and \$341,077, respectively, primarily due to an increase in budgeted hotel/motel tax revenues for the current year. Personnel costs increased \$25,847 due to a 2% across the board pay increase effective September 26, 2011. Advertising costs increased \$173,654 due to the timing of purchase orders and increased advertising to assist hotels in generating additional revenue. Contract costs for an outside advertising agency increased \$53,714 due to the utilization of an outside advertising agency to compile a strategic media plan to promote Plano as a tourism and meeting destination for overnight visitors.

Golf Course

The Golf Course was closed for renovation during most of October and opened on October 31st in the current year. Pecan Hollow Golf Course was closed 30 days in the current year and year to date rounds played are up by 46. In the prior year, the Golf Course closed for renovations in November and revenues totaled \$65,580 prior to the closure. Current year revenue totaled \$68,693. Personnel services increased \$41,144 due to the golf course being fully staffed. The Park and Recreation Ad-

REPORT NOTES CONTINUED

NOVEMBER 2011

ministration Fund and the Golf Course Renovation Fund reimbursed the Golf Course fund \$50,623 for golf course renovations in the prior year. Increased software costs of \$6,749 relate to a new on-line tee time reservation system.

Recreation Revolving

Recreation fee revenue increased \$90,416 due to Carpenter Recreation Center re-opening after a six month renovation project. Carpenter Recreation Center re-opened August 5, 2011. Postage costs decreased \$13,000 due to timing of purchase orders.



SECTION 1A

FINANCIAL SUMMARY

**City of Plano
Comprehensive Monthly Financial Report**

**MONTHLY FINANCIAL SUMMARY REPORT
THROUGH NOVEMBER 30 OF FISCAL YEARS 2012, 2011, AND 2010
GENERAL FUND**

	Fiscal Year	Annual Budget	2 Months Actual	Actual/ Budget	Performance Index *
REVENUES:					
Ad valorem tax	2012	\$ 78,254,045	3,928,784	5.0%	30.12
	2011	76,291,685	3,342,305	4.4%	26.29
	2010	82,436,251	2,398,362	2.9%	17.46
Sales tax	2012	57,012,269	13,517,669	23.7%	142.26
	2011	57,012,269	10,382,695	18.2%	109.27
	2010	57,821,890	9,921,538	17.2%	102.95
Other revenue	2012	49,654,414	10,359,149	20.9%	125.17
	2011	49,822,530	8,908,695	17.9%	107.29
	2010	<u>49,997,631</u>	<u>8,421,615</u>	16.8%	101.06
TOTAL REVENUE	2012	184,920,728	27,805,602	15.0%	90.22
	2011	183,126,484	22,633,695	12.4%	74.16
	2010	<u>190,255,772</u>	<u>20,741,515</u>	10.9%	65.41
EXPENDITURES & ENCUMBRANCES:					
Current operating	2012	\$ 195,269,133	30,918,940	15.8%	95.00
	2011	196,031,891	31,137,195	15.9%	95.30
	2010	197,663,823	32,581,196	16.5%	98.90
Capital outlay	2012	1,000,000	873,487	87.3%	524.09
	2011	1,026,000	919,106	89.6%	537.49
	2010	<u>1,010,000</u>	<u>717,083</u>	71.0%	425.99
Total expenditures and encumbrances	2012	196,269,133	31,792,427	16.2%	97.19
	2011	197,057,891	32,056,301	16.3%	97.60
	2010	<u>198,673,823</u>	<u>33,298,279</u>	16.8%	100.56
Excess (deficiency) of revenues over (under) expenditures	2012	(11,348,405)	(3,986,825)	-	-
	2011	(13,931,407)	(9,422,606)	-	-
	2010	(8,418,051)	(12,556,764)	-	-
OTHER FINANCING SOURCES (USES)					
Transfers in	2011	18,435,944	3,072,657	16.7%	100.00
	2010	19,741,695	4,207,116	21.3%	127.86
	2009	19,486,530	3,247,755	16.7%	100.00
Transfers out	2012	(20,641,085)	(3,306,876)	16.0%	96.13
	2011	(19,929,334)	(3,321,556)	16.7%	100.00
	2010	<u>(20,344,972)</u>	<u>(3,390,829)</u>	16.7%	100.00
NET CHANGE IN FUND BALANCES	2012	(13,553,546)	(4,221,044)		
	2011	(14,119,046)	(8,537,046)		
	2010	(9,276,493)	(12,699,838)		
FUND BALANCES-BEGINNING	2012		44,833,725		
	2011		41,400,577		
	2010		<u>42,744,130</u>		
FUND BALANCES-ENDING NOVEMBER 30	2012		40,612,681		
	2011		32,863,531		
	2010		<u>30,044,292</u>		

* The Performance Index is a projection of the City's proximity to arriving at budget figures at this point in time. It is calculated taking twelve months divided by the number of months completed to date in the current fiscal year times 100 multiplied by the actual/budget percentage.

**MONTHLY FINANCIAL SUMMARY REPORT
THROUGH NOVEMBER 30 OF FISCAL YEARS 2012, 2011, AND 2010
WATER AND SEWER FUND**

	<u>Fiscal Year</u>	<u>Annual Budget</u>	<u>2 Months Actual</u>	<u>Actual/ Budget</u>	<u>Performance Index</u>
REVENUES:					
Water and sewer revenue	2012	\$ 118,768,398	19,975,879	16.8%	100.92
	2011	114,814,263	19,760,378	17.2%	103.26
	2010	114,488,347	16,016,514	14.0%	83.94
Other fees and service charges	2012	3,252,285	468,314	14.4%	86.40
	2011	3,026,852	373,568	12.3%	74.05
	2010	<u>2,818,831</u>	<u>392,435</u>	13.9%	83.53
TOTAL REVENUE	2012	122,020,683	20,444,193	16.8%	100.53
	2011	117,841,115	20,133,946	17.1%	102.51
	2010	<u>117,307,178</u>	<u>16,408,949</u>	14.0%	83.93
EXPENSES & ENCUMBRANCES:					
Capital outlay	2012	20,849	112,432	539.3%	3235.61
	2011	-	23,423	0.0%	0.00
	2010	-	1,134,742	0.0%	0.00
Other expenses & encumbrances	2012	87,733,539	17,955,010	20.5%	122.79
	2011	79,534,355	11,551,172	14.5%	87.14
	2010	<u>78,000,112</u>	<u>11,740,276</u>	15.1%	90.31
Total expenses and encumbrances	2012	87,754,388	18,067,442	20.6%	123.53
	2011	79,534,355	11,574,595	14.6%	87.32
	2010	<u>78,000,112</u>	<u>12,875,018</u>	16.5%	99.04
Excess (deficiency) of revenues over (under) expenses	2012	34,266,295	2,376,751	-	-
	2011	38,306,760	8,559,351	-	-
	2010	39,307,066	3,533,931	-	-
TRANSFERS IN (OUT)					
Transfers in	2012	-	-	0.0%	-
	2011	-	-	0.0%	-
	2010	-	-	0.0%	-
Transfers out	2012	(34,849,160)	(5,608,193)	16.1%	96.56
	2011	(33,965,035)	(5,660,839)	16.7%	100.00
	2010	<u>(38,482,630)</u>	<u>(6,413,772)</u>	16.7%	100.00
CHANGE IN NET ASSETS	2012	\$ (582,865)	(3,231,442)		
	2011	4,341,725	2,898,512		
	2010	824,436	(2,879,841)		
TOTAL NET ASSETS-BEGINNING	2012		364,250,750		
	2011		343,560,326		
	2010		<u>324,231,841</u>		
TOTAL NET ASSETS-ENDING NOVEMBER 30	2012		361,019,308		
	2011		346,458,838		
	2010		<u>321,352,000</u>		

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**MONTHLY FINANCIAL SUMMARY REPORT
THROUGH NOVEMBER 30 OF FISCAL YEARS 2012, 2011, AND 2010
SUSTAINABILITY AND ENVIRONMENTAL SERVICES FUND**

	<u>Fiscal Year</u>	<u>Annual Budget</u>	<u>2 Months Actual</u>	<u>Actual/ Budget</u>	<u>Performance Index</u>
REVENUES:					
Commerical solid waste franchise	2012	\$ 6,834,921	1,138,846	16.7%	99.97
	2011	6,504,545	1,025,915	15.8%	94.63
	2010	6,709,797	1,071,919	16.0%	95.85
Refuse collection revenue	2012	13,418,184	2,124,284	15.8%	94.99
	2011	13,172,550	2,116,409	16.1%	96.40
	2010	13,005,330	2,104,944	16.2%	97.11
Other fees and service charges	2012	2,962,558	456,909	15.4%	92.54
	2011	2,455,656	341,941	13.9%	83.55
	2010	<u>2,508,431</u>	<u>233,067</u>	9.3%	55.75
TOTAL REVENUE	2012	23,215,663	3,720,039	16.0%	96.14
	2011	22,132,751	3,484,265	15.7%	94.46
	2010	<u>22,223,558</u>	<u>3,409,930</u>	15.3%	92.06
EXPENSES & ENCUMBRANCES:					
Capital outlay	2012	667,000	194	0.0%	0.17
	2011	6,500	-	0.0%	0.00
	2010	-	-	0.0%	0.00
Other expenses & encumbrances	2012	21,814,011	4,749,782	21.8%	130.64
	2011	21,502,075	4,507,967	21.0%	125.79
	2010	<u>21,209,293</u>	<u>4,386,548</u>	20.7%	124.09
Total expenses and encumbrances	2012	22,481,011	4,749,976	21.1%	126.77
	2011	21,508,575	4,507,967	21.0%	125.75
	2010	<u>21,209,293</u>	<u>4,386,548</u>	20.7%	124.09
Excess (deficiency) of revenues over (under) expenses	2012	734,652	(1,029,937)	-	-
	2011	624,176	(1,023,702)	-	-
	2010	1,014,265	(976,618)	-	-
TRANSFERS IN (OUT)					
Transfers in	2012	100,000	16,667	16.7%	100.00
	2011	100,000	16,667	16.7%	100.00
	2010	100,000	16,667	16.7%	100.00
Transfers out	2012	(1,264,415)	(210,736)	16.7%	100.00
	2011	(1,275,905)	(212,651)	16.7%	100.00
	2010	<u>(1,288,707)</u>	<u>(214,785)</u>	16.7%	100.00
CHANGE IN NET ASSETS	2012	\$ (429,763)	(1,224,006)		
	2011	(551,729)	(1,219,686)		
	2010	(174,442)	(1,174,736)		
TOTAL NET ASSETS-BEGINNING	2012		2,190,138		
	2011		2,128,099		
	2010		<u>1,677,124</u>		
TOTAL NET ASSETS-ENDING NOVEMBER 30	2012		966,132		
	2011		908,413		
	2010		<u>502,388</u>		

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**MONTHLY FINANCIAL SUMMARY REPORT
THROUGH NOVEMBER 30 OF FISCAL YEARS 2012, 2011, AND 2010
MUNICIPAL DRAINAGE FUND**

	Fiscal Year	Annual Budget	2 Months Actual	Actual/ Budget	Performance Index
REVENUES:					
Fees and service charges	2012	\$ 5,158,231	877,630	17.0%	102.08
	2011	5,145,367	865,832	16.8%	100.96
	2010	5,007,613	813,108	16.2%	97.42
Miscellaneous revenue	2012	26,000	10,875	41.8%	250.96
	2011	42,440	8,953	21.1%	126.57
	2010	<u>85,000</u>	<u>12,291</u>	14.5%	86.76
TOTAL REVENUE	2012	5,184,231	888,505	17.1%	102.83
	2011	5,187,807	874,785	16.9%	101.17
	2010	<u>5,092,613</u>	<u>825,399</u>	16.2%	97.25
EXPENSES & ENCUMBRANCES:					
Capital outlay	2012	-	3,398	0.0%	-
	2011	300,000	-	0.0%	0.00
	2010	-	-	0.0%	-
Other expenses & encumbrances	2012	2,628,169	542,315	20.6%	123.81
	2011	2,604,071	412,647	15.8%	95.08
	2010	<u>3,026,620</u>	<u>558,761</u>	18.5%	110.77
Total expenses and encumbrances	2012	2,628,169	545,713	20.8%	124.58
	2011	2,904,071	412,647	14.2%	85.26
	2010	<u>3,026,620</u>	<u>558,761</u>	18.5%	110.77
Excess (deficiency) of revenues over (under) expenses	2012	2,556,062	342,792	-	-
	2011	2,283,736	462,138	-	-
	2010	2,065,993	266,638	-	-
TRANSFERS OUT					
Operating transfers out	2012	(3,290,690)	(548,448)	16.7%	100.00
	2011	(3,291,318)	(548,553)	16.7%	100.00
	2010	<u>(2,991,845)</u>	<u>(498,641)</u>	16.7%	100.00
CHANGE IN NET ASSETS					
	2012	(734,628)	(205,656)		
	2011	(1,007,582)	(86,415)		
	2010	(925,852)	(232,003)		
TOTAL NET ASSETS-BEGINNING					
	2012		32,725,438		
	2011		32,455,677		
	2010		<u>23,065,380</u>		
TOTAL NET ASSETS-ENDING NOVEMBER 30					
	2012		32,519,782		
	2011		32,369,262		
	2010		<u>22,833,377</u>		

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**MONTHLY FINANCIAL SUMMARY REPORT
THROUGH NOVEMBER 30 OF FISCAL YEARS 2012, 2011, AND 2010
NONMAJOR BUSINESS-TYPE FUNDS**

	<u>Fiscal Year</u>	<u>Annual Budget</u>	<u>2 Months Actual</u>	<u>Actual/ Budget</u>	<u>Performance Index</u>
REVENUES:					
Hotel/motel tax	2012	\$ 4,567,687	324,693	7.1%	42.65
	2011	3,946,116	249,516	6.3%	37.94
	2010	4,494,486	385,154	8.6%	51.42
Other revenue	2012	6,310,469	962,775	15.3%	91.54
	2011	5,590,680	903,270	16.2%	96.94
	2010	<u>6,761,751</u>	<u>1,026,768</u>	15.2%	91.11
TOTAL REVENUE	2012	10,878,156	1,287,468	11.8%	71.01
	2011	9,536,796	1,152,786	12.1%	72.53
	2010	<u>11,256,237</u>	<u>1,411,922</u>	12.5%	75.26
EXPENSES & ENCUMBRANCES:					
Capital outlay	2012	-	26,455	0.0%	-
	2011	-	-	0.0%	-
	2010	-	-	0.0%	0.00
Other expenses & encumbrances	2012	10,831,426	2,395,879	22.1%	132.72
	2011	10,427,098	1,723,358	16.5%	99.17
	2010	<u>12,218,004</u>	<u>1,891,360</u>	15.5%	92.88
Total expenses and encumbrances	2012	10,831,426	2,422,334	22.4%	134.18
	2011	10,427,098	1,723,358	16.5%	99.17
	2010	<u>12,218,004</u>	<u>1,891,360</u>	15.5%	92.88
Excess (deficiency) of Revenues over (under) expenses	2012	46,730	(1,134,866)	-	-
	2011	(890,302)	(570,572)	-	-
	2010	(961,767)	(479,438)	-	-
TRANSFERS OUT:					
Operating transfers out	2012	(560,376)	(93,396)	16.7%	100.00
	2011	(454,772)	(75,796)	16.7%	100.00
	2010	<u>(577,806)</u>	<u>(96,301)</u>	16.7%	100.00
CHANGE IN NET ASSETS	2012	(513,646)	(1,228,262)		
	2011	(1,345,074)	(646,368)		
	2010	(1,539,573)	(575,739)		
TOTAL NET ASSETS-BEGINNING	2012		8,611,952		
	2011		10,264,683		
	2010		<u>10,801,647</u>		
TOTAL NET ASSETS-ENDING NOVEMBER 30	2012		7,383,690		
	2011		9,618,315		
	2010		<u>10,225,908</u>		

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CITY OF PLANO, TEXAS
EQUITY IN TREASURY POOL
November 2011

FUND NO.	FUND NAME	CASH	EQUITY IN TREASURY POOL	TOTAL 11/30/2011	TOTAL 10/1/2011	TOTAL 11/30/2010
GENERAL FUND:						
01	General	\$ 38,975	37,099,723	37,138,698	44,178,414	28,955,056
77	Payroll	-	2,597,309	2,597,309	3,390,701	2,472,175
		38,975	39,697,032	39,736,007	47,569,115	31,427,231
DEBT SERVICE FUND:						
03	G.O. Debt Service	-	4,197,405	4,197,405	2,057,646	3,037,414
		-	4,197,405	4,197,405	2,057,646	3,037,414
CAPITAL PROJECTS:						
21	Senior Center Facilities	-	323,158	323,158	322,158	288,926
22	Recreation Center Facilities	-	1,247,905	1,247,905	1,244,673	1,201,661
23	Street Enhancement	-	1,768,292	1,768,292	1,763,711	1,719,302
25	1991 Police & Courts Facility	-	1,530,446	1,530,446	1,526,482	1,507,605
27	1991 Library Facility	-	909,805	909,805	907,448	895,168
28	1991 Fire Facility	-	3,881,256	3,881,256	3,871,202	3,797,269
29	Technology Improvements	-	1,726,959	1,726,959	1,693,852	1,463,921
31	Municipal Facilities	-	505,691	505,691	503,832	472,477
32	Park Improvements	-	7,285,746	7,285,746	7,266,875	5,506,044
33	Street & Drainage Improvement	-	15,275,553	15,275,553	15,391,886	9,825,047
35	Capital Reserve	-	44,855,177	44,855,177	44,618,657	44,465,663
38	DART L.A.P.	-	268,410	268,410	267,714	264,404
39	Spring Creekwalk	-	24,468	24,468	24,405	24,103
52	Park Service Areas	-	4,946,039	4,946,039	4,911,270	4,644,148
53	Creative & Performing Arts	-	2,288,803	2,288,803	2,282,875	2,312,988
54	Animal Control Facilities	-	342,565	342,565	341,677	337,452
59	Service Center	-	125,712	125,712	125,387	123,836
60	Joint Use Facilities	-	660,049	660,049	658,339	650,165
85	Public Arts	-	128,260	128,260	127,928	124,231
160	TXDOT-SH121	-	10,349,628	10,349,628	10,401,335	12,921,974
109	G.O. Bond Clearing - 2010	-	1,885,307	1,885,307	2,254,050	6,519,852
110	G.O. Bond Clearing - 1999	-	387,756	387,756	386,751	293,467
190	G.O. Bond Clearing - 2000	-	3,610,612	3,610,612	3,601,260	3,609,483
230	Tax Notes Clearing - 2001	-	1,116,223	1,116,223	1,113,332	1,115,874
240	G.O. Bond Clearing - 2001-A	-	-	-	-	182,603
250	Tax Notes Clearing - 2001-A	-	59,878	59,878	59,723	59,859
270	G.O. Bond Refund/Clearing - 2003	-	4,067	4,067	4,057	119,001
089	C.O. Bond Clearing - 2006	-	144,722	144,722	144,347	144,677
102	G.O. Bond Clearing - 2007	-	73,702	73,702	73,511	127,289
105	Tax Notes Clearing - 2007	-	-	-	-	-
082	G.O. Bond Clearing - 2008	-	-	-	-	230,564
083	Tax Notes Clearing - 2008	-	-	-	-	2,782,482
106	G.O. Bond Clearing - 2009	-	2,136,124	2,136,124	2,615,881	10,200,432
150	Tax Notes Clearing - 2009	-	-	-	-	6,392,296
220	Tax and Revenue C.O. Clearing - 2010	-	8,762,451	8,762,451	8,960,547	10,022,832
92	G.O. Bond Clearing - 2011	-	12,535,981	12,535,981	13,257,914	-
120	G.O. Bond Refund/Clearing - 2011	-	27,035,320	27,035,320	-	-
		-	156,196,065	156,196,065	130,723,079	134,347,095
ENTERPRISE FUNDS:						
26	Municipal Drainage CIP	-	371,364	371,364	370,402	350,779
34	Sewer CIP	-	12,677,076	12,677,076	12,276,808	11,255,995
36	Water CIP	-	17,496,320	17,496,320	17,552,619	13,951,669
37	Downtown Center Development	-	177,685	177,685	178,323	155,989
41	Water & Sewer - Operating	659,021	22,133,844	22,792,865	17,531,332	6,228,373
42	Water & Sewer - Debt Service	-	408,313	408,313	340,240	637,920
43	Municipal Drainage - Debt Service	-	3,837,624	3,837,624	3,814,759	3,219,984
44	W & S Impact Fees Clearing	-	-	-	-	1,241
45	Sustainability & Environmental Services	650	912,601	913,251	979,603	1,196,354
46	Convention & Tourism	2,717	2,061,213	2,063,930	2,621,632	1,733,269
81	Friends of Plano Centre	-	4,067	4,067	4,057	4,007
47	Municipal Drainage	-	3,468,043	3,468,043	3,471,104	3,934,531
48	Municipal Golf Course	-	(49,504)	(49,504)	75,720	141,109
49	Property Management	-	-	-	-	341,371
51	Recreation Revolving	350	1,344,879	1,345,229	1,561,444	1,130,457
330	Municipal Drain Rev Bond Clearing - 2007	-	231,536	231,536	230,936	665,969
340	Municipal Drain Rev Bond Clearing - 2008	-	529,646	529,646	840,954	2,152,049
107	Municipal Drain Rev Bond Clearing - 2009	-	1,695,289	1,695,289	1,690,898	1,804,490
260	Municipal Drain Rev Bond Clearing - 2010	-	3,454,817	3,454,817	3,445,868	3,642,424
		662,738	70,754,813	71,417,551	66,986,699	52,547,980

CITY OF PLANO, TEXAS
EQUITY IN TREASURY POOL
November 2011

FUND NO.	FUND NAME	CASH	EQUITY IN TREASURY POOL	TOTAL 11/30/2011	TOTAL 10/1/2011	TOTAL 11/30/2010
SPECIAL REVENUE FUNDS:						
2	Sproles Library	-	34,434	34,434	34,344	41,344
4	TIF-Mall	-	-	-	-	-
5	TIF-East Side	-	9,630,537	9,630,537	9,630,537	8,168,122
11	LLEBG-Police Grant	-	75,097	75,097	40,057	79,195
12	Criminal Investigation	-	1,546,410	1,546,410	1,513,827	1,436,529
13	Grant	95	(213,850)	(213,755)	(222,091)	(685,088)
14	Wireline Fees	-	12,364,275	12,364,275	12,129,621	11,010,386
15	Judicial Efficiency	-	114,686	114,686	112,383	103,461
16	Industrial	-	-	-	-	18,521
17	Intergovernmental	-	514,723	514,723	422,397	457,587
18	Government Access/CATV	-	582,447	582,447	462,736	315,950
19	Teen Court Program	-	55,696	55,696	54,802	53,448
20	Municipal Courts Technology	-	1,727,152	1,727,152	1,773,888	1,703,715
24	American Recovery/Reinv Act Grant	-	137,455	137,455	(50,420)	(1,093,264)
55	Municipal Court-Building Security Fees	-	979,447	979,447	993,762	1,078,972
56	911 Reserve Fund	-	-	-	-	-
57	State Library Grants	-	(1,079)	(1,079)	(1,077)	(2,424)
67	Disaster Relief	-	658,917	658,917	634,527	678,301
68	Animal Shelter Donations	-	58,915	58,915	50,976	273,088
73	Memorial Library	-	361,773	361,773	365,883	436,689
86	Juvenile Case Manager	-	454,144	454,144	421,522	362,513
87	Traffic Safety	-	3,603,079	3,603,079	4,948,673	2,546,638
88	Child Safety	-	1,304,626	1,304,626	1,221,749	1,510,458
		95	33,988,884	33,988,979	34,538,096	28,494,141
INTERNAL SERVICE FUNDS:						
6	Public Safety Technology	-	2,081,386	2,081,386	2,075,995	2,034,013
9	Technology Infrastructure	-	(7,119)	(7,119)	(7,100)	(7,887)
58	PC Replacement	-	449,169	449,169	391,116	557,438
61	Equipment Maintenance	200	415,961	416,161	389,755	456,973
62	Information Technology	-	4,801,545	4,801,545	4,667,712	5,266,065
63	Office Services	-	-	-	-	-
64	Warehouse	100	73,209	73,309	177,953	221,340
65	Property/Liability Loss	-	3,879,514	3,879,514	4,389,684	3,898,790
66	Technology Services	-	7,873,358	7,873,358	7,469,315	7,749,979
71	Equipment Replacement	-	16,867,825	16,867,825	15,626,623	12,828,092
78	Health Claims	-	23,707,932	23,707,932	22,026,966	16,739,397
79	Parkway Service Ctr. Expansion	-	(28,260)	(28,260)	(28,187)	(28,251)
		300	60,114,520	60,114,820	57,179,832	49,715,949
FIDUCIARY FUNDS:						
7	Unclaimed Property	-	68,059	68,059	67,882	67,043
8	Library Training Lab	-	2,818	2,818	2,811	2,776
69	Collin County Seized Assets	-	113,660	113,660	115,709	154,228
74	Developers' Escrow	-	2,460,652	2,460,652	2,454,278	2,350,015
75	Plano Economic Development Trust	-	-	-	-	27,255
76	Economic Development	-	-	-	-	1,144,339
170	Economic Development Incentive Fund	-	16,918,556	16,918,556	16,052,538	15,674,982
84	Rebate	-	867,733	867,733	892,286	1,432,228
		-	20,431,478	20,431,478	19,585,504	20,852,866
TOTAL		\$ 702,108	385,380,197	386,082,305	358,639,971	320,422,676
TRUST FUNDS						
		CASH	TRUST INVESTMENTS	TOTAL 11/30/2011	TOTAL 10/1/2011	TOTAL 11/30/2010
72	Retirement Security Plan	-	73,968,262	73,968,262	73,968,261	73,591,868
91	115 Trust	-	35,126,004	35,126,004	34,831,879	33,914,961
TOTAL TRUST FUNDS		\$ -	109,094,266	109,094,266	108,800,140	107,506,829

A Treasury Pool fund has been created for the purpose of consolidating cash and investments. All City funds not restricted or held in trust are included in this consolidated fund. Each fund's "Equity in Treasury Pool" represents the fund's proportionate share of the Treasury Pool Fund. At November 30, 2011 the Treasury Pool, including an adjustment to Fair Value as required by GASB 31, consisted of the following:

Cash	60,047,480
Local Government Investment Pool	26,195,845
Texas Daily	25,910,587
Federal Securities	237,910,217
Certificates of Deposit	32,468,749
Fair Value Adjustment	1,547,961
Interest Receivable	1,299,358
	<u>385,380,197</u>

HEALTH CLAIMS FUND THROUGH NOVEMBER 30 OF FISCAL YEARS 2011 AND 2010

Health Claims Fund	FY 11-12			FY 10-11			Year to Date		
	FY 11-12 October	FY 10-11 October	1 month Variance Favorable (Unfavorable)	FY 11-12 November	FY 10-11 November	1 month Variance Favorable (Unfavorable)	FY 11-12 Total	FY 10-11 Total	Year to Date Variance Favorable (Unfavorable)
Revenues									
Employees Health Ins. Contributions	\$ 422,843	\$ 353,987	68,856	\$ 426,808	\$ 175,243	251,565	849,651	529,230	320,421
Employers Health Ins. Contributions	1,668,311	1,736,993	(68,682)	1,689,193	1,908,043	(218,850)	3,357,504	3,645,036	(287,532)
Contributions for Retirees	70,742	96,426	(25,684)	80,915	73,090	7,825	151,857	169,516	(17,659)
Cobra Insurance Receipts	2,609	4,745	(2,136)	3,171	5,230	(2,059)	5,780	9,975	(4,195)
Retiree Insurance Receipts	57,643	65,708	(8,065)	74,202	92,125	(17,923)	131,845	157,833	(25,988)
Retiree Contributions	-	-	-	(57,643)	-	(57,643)	(57,643)	-	(57,643)
Employer Contribution-OPEB	320,183	327,195	(7,012)	323,400	324,967	(1,567)	643,583	652,162	(8,579)
Interest	7,010	17,843	(10,833)	52,890	19,256	33,634	59,900	37,099	22,801
Total Revenues	2,549,341	2,602,897	(53,556)	2,592,936	2,597,954	(5,018)	5,142,277	5,200,851	(58,574)
Transfers Out									
Transfers Out	336,379	336,379	-	336,379	-	336,379	672,758	336,379	(336,379)
Expenses									
Insurance	136,813	103,562	(33,251)	137,493	103,412	(34,081)	274,306	206,974	(67,332)
Contracts- Professional Svc.	5,276	34,614	29,338	24,956	8,900	(16,056)	30,232	43,514	13,282
Contracts- Other	79,876	75,513	(4,363)	104,705	98,351	(6,354)	184,581	173,864	(10,717)
Health Claims Paid Reinsurance	303	417	114	-	-	-	303	417	114
Retiree Claims	-	-	-	(331,308)	-	331,308	(331,308)	-	331,308
Health Claims - Prescription	284,103	228,347	(55,756)	266,623	266,003	(620)	550,726	494,350	(56,376)
Health Claims Paid -UHC	1,140,868	1,352,419	211,551	1,040,633	1,596,103	555,470	2,181,501	2,948,522	767,021
Cobra Insurance Paid	118	190	72	159	304	145	277	494	217
Retiree Insurance Paid	7,350	7,107	(243)	7,744	7,143	(601)	15,094	14,250	(844)
Retiree Insurance Paid- Medicare	54,304	50,180	(4,124)	34,148	26,359	(7,789)	88,452	76,539	(11,913)
Freight	-	-	-	-	-	-	-	-	-
Total Expenses	1,709,011	1,852,349	143,338	1,285,153	2,106,575	821,422	2,994,164	3,958,924	964,760
Net increase (decrease)	503,951	414,169	89,782	971,404	491,379	1,152,783	\$ 1,475,355	\$ 905,548	569,807
Health Claims Fund Balance - Cumulative	\$ 22,581,674	\$ 14,475,291	8,106,383	\$ 23,553,078	\$ 14,966,670	8,586,408			

ANALYSIS OF PROPERTY LIABILITY LOSS FUND THROUGH NOVEMBER 30 OF FISCAL YEARS 2012, 2011 & 2010

PROPERTY LIABILITY LOSS FUND	Fiscal Year 2012	Fiscal Year 2011	Fiscal Year 2010
Claims Paid per General Ledger	\$368,651	\$298,718	\$198,631
Net Judgments/Damages/Attorney Fees	\$55,706	\$64,276	\$76,300
Total Expenses	\$424,357	\$362,994	\$274,931



SECTION 2

ECONOMIC ANALYSIS

**City of Plano
Comprehensive Monthly Financial Report**

ECONOMIC ANALYSIS NOVEMBER 2011

General Fund Revenue November YTD Figure I

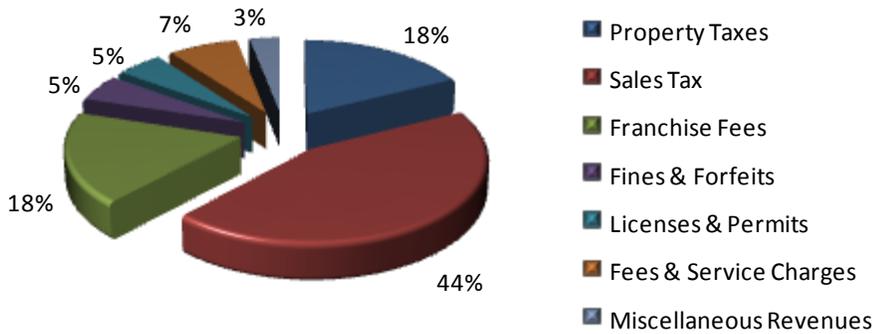


Figure I shows a breakdown of the various sources of revenues for the City's General Fund year to date through November 30, 2011. The largest category is Sales Tax in the amount of \$9,865,433. Closest behind Sales Tax are Franchise Fees in the amount of \$3,938,619 and Property Taxes with a total of \$3,928,784.

General Fund Expenditures and Encumbrances November YTD Figure II

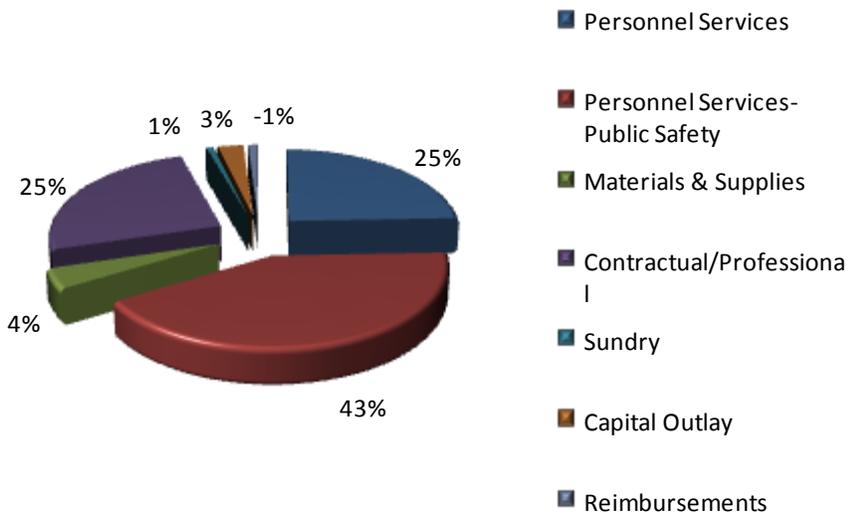


Figure II shows a breakdown of the various expenditures and encumbrances for the City's General Fund Year to Date through November 30, 2011. The largest category is Personnel Services-Public Safety in the amount of \$13,603,428 which includes the police, fire, fire-civilian and public safety communications departments. Closest behind that category are Contractual and Professional services totaling \$8,191,619 and Personnel Services (for all other departments) totaling \$7,918,660.

ECONOMIC ANALYSIS NOVEMBER 2011

Sales Tax Comparisons City of Plano and Area Cities

Figure III

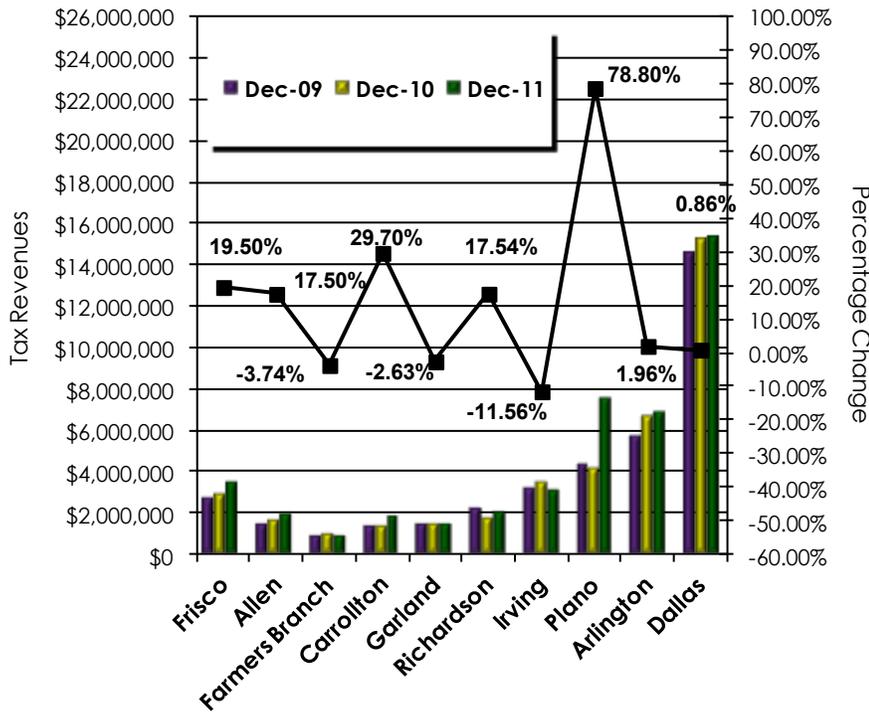
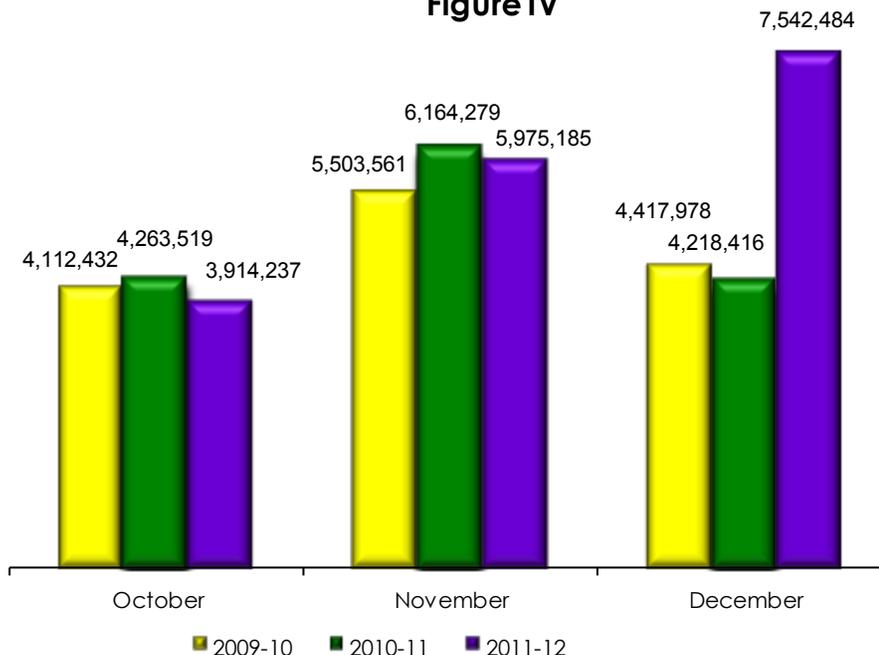


Figure III shows sales tax allocations collected in the months of December 2009, December 2010 and December 2011 for the City of Plano and nine area cities. Each of the cities shown has a sales tax rate of 1%, except for the cities of Allen and Frisco, which have a 2% rate, but distribute half of the amount shown in the graph to 4A and 4B development corporations within their respective cities, and the City of Arlington which has a 1.75% sales tax rate with .25% dedicated to road maintenance and .50% for funding of the Dallas Cowboys Complex Development Project. In the month of December the City of Plano received \$7,542,484 from this 1% tax.

The percentage change in sales tax allocations for the area cities, comparing December 2010 to December 2011, ranged from -11.56% for the City of Irving to 78.80% for the City of Plano.

Sales Tax Actual Monthly Revenue

Figure IV



Sales tax allocation of \$7,542,484 was remitted to the City of Plano in the month of December. This amount represents an increase of 78.8% compared to the amount received in December 2010. Sales tax revenue is generated from the 1% tax on applicable business activity within the City. These taxes were collected by businesses filing monthly returns, reported in October to the State, and received in December by the City of Plano.

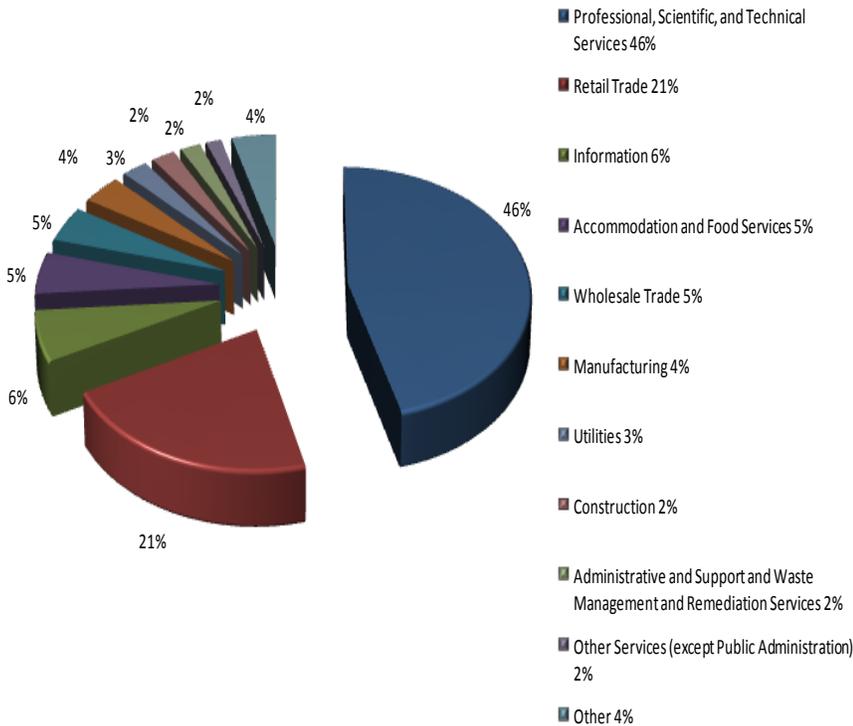
Figure IV represents actual sales and use tax receipts for the months of October, November, and December of fiscal years 2009-2010, 2010-2011, and 2011-2012.

ECONOMIC ANALYSIS

NOVEMBER 2011

Sales and Use Tax by NAICS Code

Figure V



The North American Industry Classification System (NAICS) is the standard used by Federal statistical agencies in classifying business establishments for the purpose of collecting, analyzing, and publishing statistical data related to the U.S. business economy.

Figure V shows the percentage of sales and use tax by NAICS Code collected in December 2011.

Some examples in each code are as follows:

Professional, Scientific, and Technical Services: JD Power and Associates, Southwest Networks, SAS Institute

Retail Trade: Home Depot, The Neiman Marcus Group, Academy

Information: Verizon Online, Covista, Ericsson

Accommodation and Food Services: Wendy's International, Outback Beverages of Texas, Maggiano's Texas

Wholesale Trade: Officemax North America, Zimmer Dental, Insight Direct USA

Manufacturing: Apple, Sungard Workflow Solutions, Oracle America

Utilities: Cirro Group, True Electric, Bounce Energy

Construction: K&J Interiors, Cummings Electrical, Texas Custom Pools

Administrative, Support, Waste Management, and Remediation Services: Allied Waste Systems, Intescape, Prestige Maintenance USA

Other Services (except Public Administration): Tech Dogs LLC, GCS Service, Service King Paint & Body

All other NAICS codes: Finance and Insurance, Real Estate, Rental, and Leasing, Arts, Entertainment, and Recreation, Unknown, Mining, Health Care and Social Assistance, Management of Companies and Enterprises, Public Administration, Transportation and Warehousing, Educational Services, and Agriculture, Forestry, Fishing and Hunting: Banc of America Leasing and Capital, Steelcase Financial Services, Netflix, GE Capital Commercial, LA Fitness International, Ticketmaster, Vineyard Vines Retail, Memometal, Blue Star Pipe, Chevron USA, Baylor Surgicare at Plano, Briggs Medical Service Company, Hope's Door, Capital Contractors, Collin County, City of Allen, Jordan Towing, Federal Express Corporation, Employment Learning Innovations, Coaxis, Plants Alive, RCB Ventures

ECONOMIC ANALYSIS NOVEMBER 2011

Cumulative Jobs Created in Plano
Figure VI

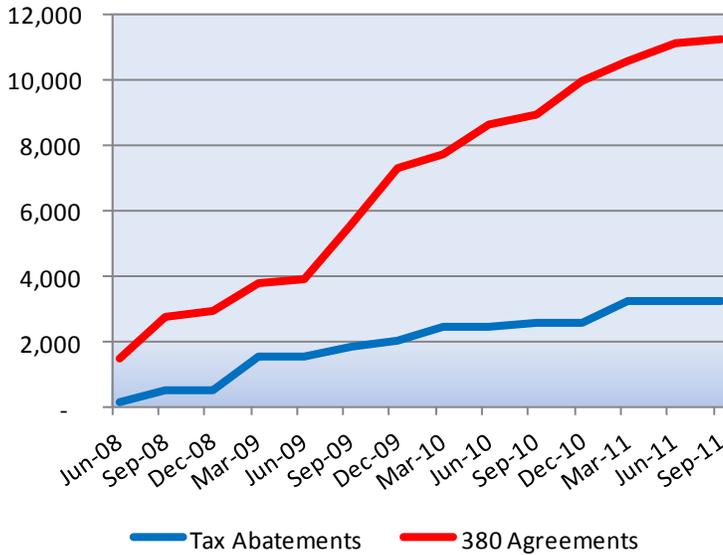


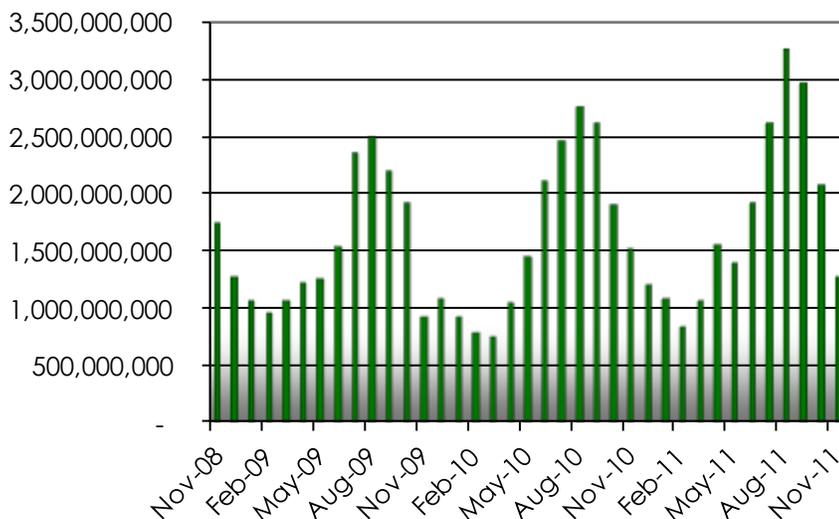
Figure VI, left, tracks the number of jobs cumulatively beginning 2nd quarter 2008 created in Plano due to the City entering into either a Property Tax Abatement Agreement or a 380 Economic Development Agreement (380 agreement).

The City of Plano often uses property tax abatements to attract new industry and commercial enterprises, and to encourage the retention and development of existing businesses. The City can limit the property taxes assessed on real property or tangible personal property located on real property due to the repairs or improvements to the property. Only property located within a reinvestment zone is eligible for a tax abatement agreement. During the 3rd quarter of 2011, there were no jobs created via tax abatement agreements.

Enacted by the Texas Legislature in 1991, 380 Agreements let cities make loans and grants of public money to businesses or developers in return for building projects within the city. Cities often pay these grants from the increase in sales or property taxes generated by the project. During the 3rd quarter of 2011, 146 jobs were created via 380 agreements.

Please note that the quarterly jobs created in this figure are based on the date the agreement was passed by City Council.

Local Water Consumption
(Gallons)
Figure VII

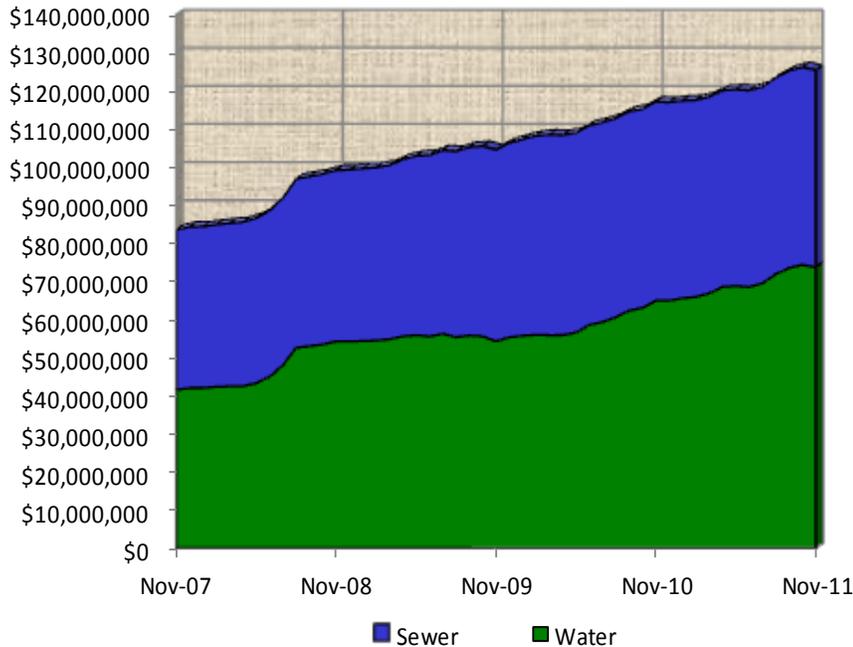


In November, the City of Plano pumped 1,135,988,000 gallons of water from the North Texas Municipal Water District (NTMWD). Consumption was 1,270,529,970 gallons among 79,449 billed water accounts while billed sewer accounts numbered 75,757. The minimum daily water pumpage was 30,014,000 gallons, which occurred on Sunday, November 27th. Maximum daily pumpage was 54,846,000 gallons and occurred on Tuesday, November 1st. This month's average daily pumpage was 37,866,000 gallons.

Figure VII shows the monthly actual local water consumption.

ECONOMIC ANALYSIS NOVEMBER 2011

Annualized Water & Sewer Billings Figure VIII

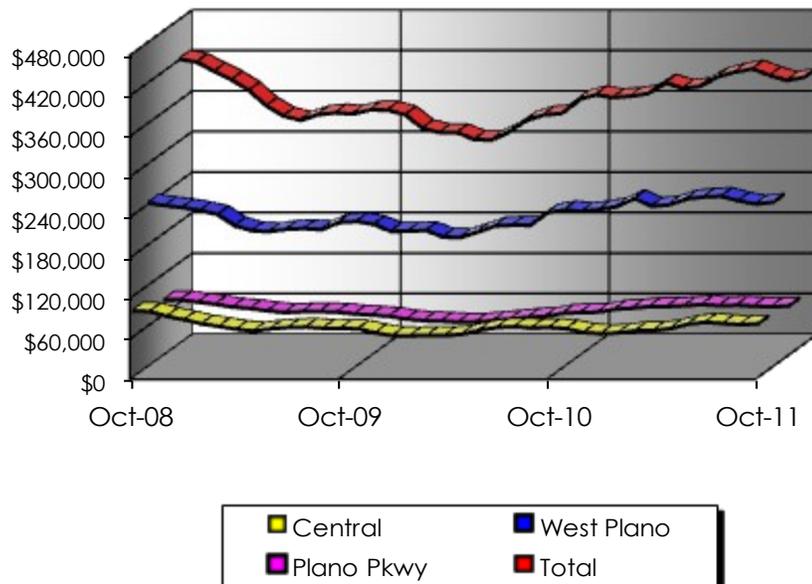


The actual water and sewer customer billing revenues in November were \$4,506,845 and \$4,176,729 representing a decrease of 12.91% and a decrease of 1.21% respectively compared to November 2010 revenues. The aggregate water and sewer accounts netted \$8,683,574 for a decrease of 7.65%.

November consumption brought annualized revenue of \$73,672,505 for water and \$51,760,648 for sewer, totaling \$125,433,152. This total represents an increase of 7.13% compared to last year's annualized revenue.

Figure VIII represents the annualized billing history of water and sewer revenues for November 2007 through November 2011.

Hotel/Motel Occupancy Tax Six Month Trend Figure IX



October revenue from hotel/motel occupancy tax was \$419,427. This represents an increase of \$48,919 or 13.20% compared to October 2010. The average monthly revenue for the past six months was \$394,469, an increase of 7.11% from the previous year's average. The six-month average for the Central area increased to \$79,290, the West Plano average increased to \$242,693, and the Plano Pkwy average increased to \$72,486 from the prior year.

The six month trend amount will not equal the hotel/motel taxes reported in the financial section. The economic report is based on the amount of taxes earned during a month, while the financial report indicates when the City received the tax.

*The October revenue and central average excludes Best Western Hotel. This hotel did not make their occupancy tax payment by the CMFR submission deadline.

ECONOMIC ANALYSIS NOVEMBER 2011

Unemployment Rates Unadjusted Rate Comparison

Figure X

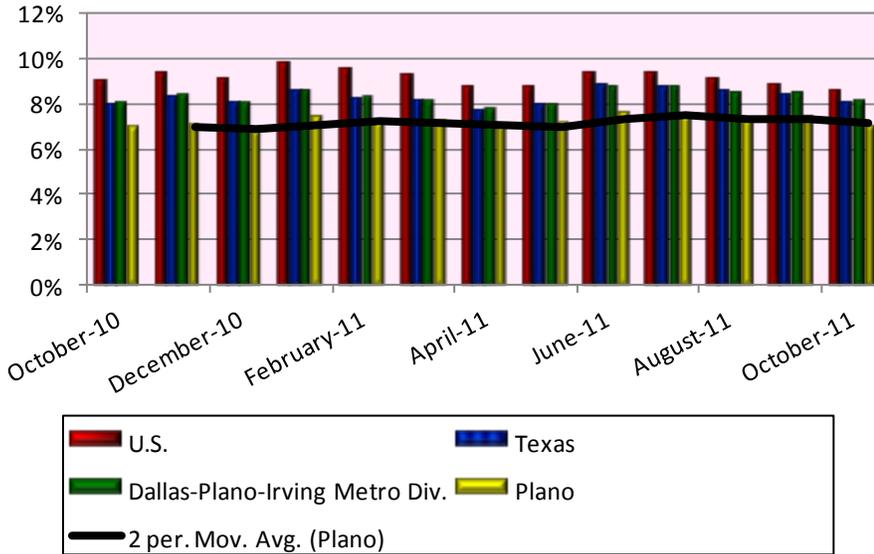


Figure X shows unadjusted unemployment rates based on the Bureau of Labor Statistics U.S. City Average, and Local Area Unemployment Statistics estimates for the State of Texas, the Dallas-Plano-Irving Metropolitan Division and the City of Plano from October 2010 to October 2011.

Average Home Selling Price By City

Figure XI

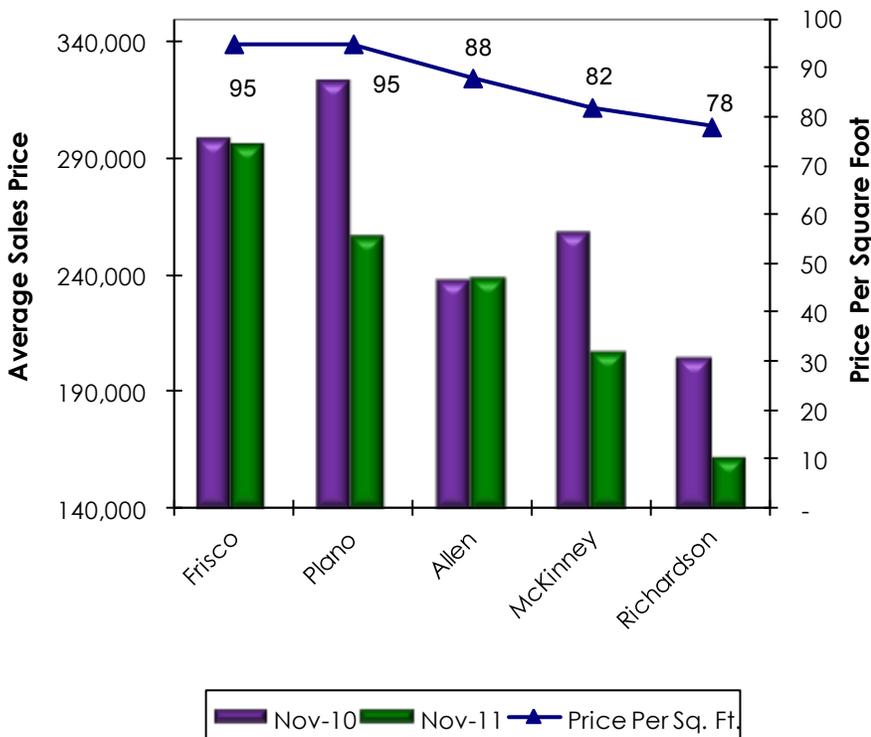


Figure XI shows the average home selling price for the months of November 2010 and November 2011 for the City of Plano and four area cities. The average price per square foot is also included for each city for the month of November 2011. The average sales price in Plano has decreased \$66,408 from November 2010 at \$322,651 to November 2011 at \$256,243.

Please note that the average sales price and price per square foot can change significantly from month to month due to the location of the properties sold.

ECONOMIC ANALYSIS

NOVEMBER 2011

Real Estate Recap
Figure XII

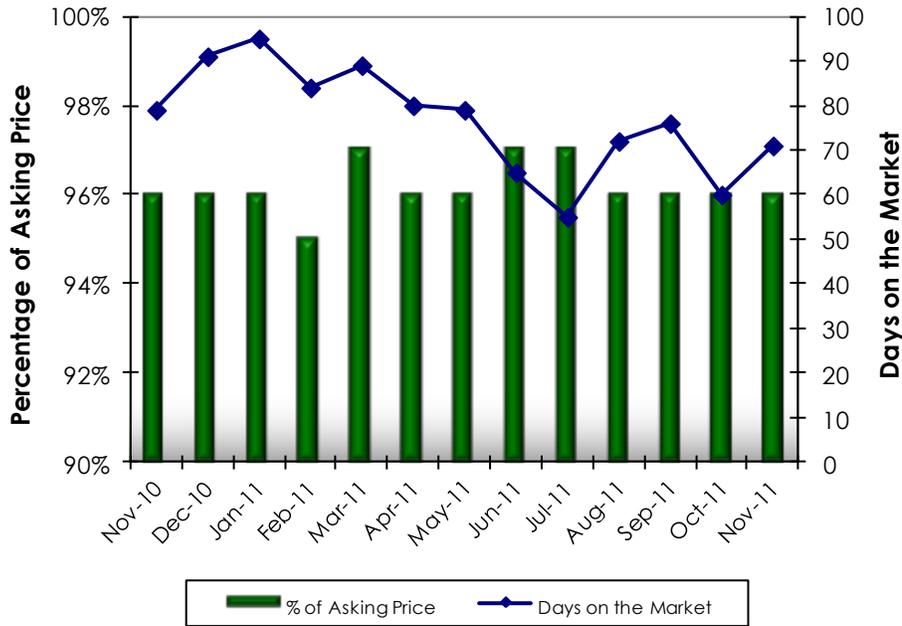


Figure XII represents the percentage of sales price to asking price for single family homes for the past year along with days on the market. The percentage of asking price had no change from November 2010 to November 2011 at 96%. Days on the market decreased from 79 to 71 days in November 2010 and November 2011.



SECTION 3

INVESTMENT REPORT

City of Plano Comprehensive Monthly Financial Report

Funds of the City of Plano are invested in accordance with Chapter 2256 of the "Public Funds Investment Act." The Act clearly defines allowable investment instruments for local governments. The City of Plano Investment Policy incorporates the provisions of the Act and all investment transactions are executed in compliance with the Act and the Policy.

INVESTMENT REPORT

NOVEMBER 2011

Interest received during November totaled \$22,892 and represents interest paid on maturing investments and coupon payments on investments. Interest allocation is based on average balances within each fund during the month. The two-year Treasury note yield increased throughout the month of November starting at 0.23% and ending at .25%.

As of November 30, a total of \$373,152,350 was invested in the Treasury Fund. Of this amount, \$30,716,677 was General Obligation Bond Funds, \$5,911,288 was Municipal Drainage Revenue Bond Funds, and \$336,524,385 was in the remaining funds.

Metrics	Current Month Actual	Fiscal YTD	Prior Fiscal YTD	Prior Fiscal Year Total
Funds Invested (1)	\$244,000	\$29,307,240	\$49,083,670	\$222,169,916
Interest Received (2)	\$22,892	\$594,188	\$303,076	\$6,052,758
Weighted Average Maturity (in days) (3)	455		738	
Modified Duration (4)	1.21		1.96	
Average 2-Year T-Note Yield (5)	0.25%		0.45%	

* See interest allocation footnote on Page C-3.

- (1) Does not include funds on deposit earning a "NOW" rate, and/or moneys in investment pools or cash accounts.
- (2) Cash Basis. Amount does not include purchased interest.
- (3) The length of time (expressed in days) until the average investment in the portfolio will mature. The Prior fiscal YTD column represents current month, prior year.
- (4) Expresses the measurable change in the value of the portfolio in response to a 100-basis-point (1%) change in interest.
- (5) Compares 2011 to 2010 for the current month.

Month-to-Month Comparison

Metrics	October 2011	November 2011	Difference
Portfolio Holding Period Yield	0.86%	0.80%	-0.06% (-6 Basis Points)
Average 2-Year T-Note Yield	0.28%	0.25%	-0.03% (-3 Basis Points)

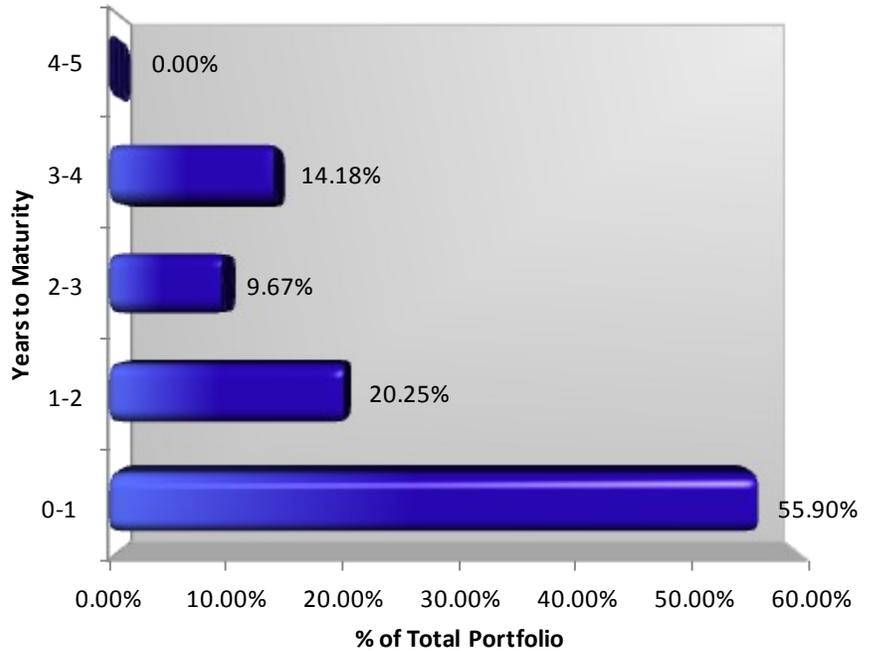
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Portfolio Maturity Schedule

Figure I

Years to Maturity*	Book Value	% Total
0-1	213,069,632	55.90%
1-2	77,201,250	20.25%
2-3	36,870,159	9.67%
3-4	54,069,598	14.18%
4-5	0	0.00%
Total	\$381,210,639	100.00%

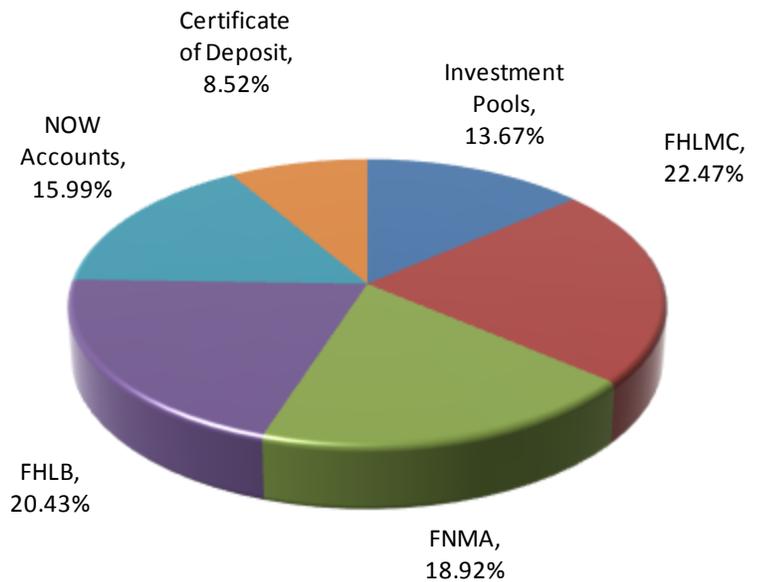
*Does not take into consideration callable issues that can, if called, significantly shorten the Weighted Average Maturity.



Portfolio Diversification

Figure II

Type	Book Value	% Total
Investment Pools	52,106,432	13.67%
FHLMC	85,686,544	22.47%
FNMA	72,114,857	18.92%
FHLB	77,882,270	20.43%
NOW Account	60,951,787	15.99%
Certificate of Deposit	32,468,749	8.52%
Total	\$381,210,639	100.00%



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Allocated Interest/Fund Balance

Figure III

Fund	Beginning Fund Balance 11/30/2011	Allocated Interest Current Month	Fiscal Y-T-D	Ending Fund Balance 11/30/2011	% of Total
General	37,016,859	82,865	95,321	37,099,724	9.94%
G. O. Debt Services	4,189,442	7,963	8,723	4,197,405	1.12%
Street & Drainage Improvements	15,240,821	34,732	39,527	15,275,553	4.09%
Sewer CIP	12,648,353	28,722	32,609	12,677,075	3.40%
Capital Reserve	44,753,110	102,068	116,067	44,855,178	12.02%
Water & Sewer Operating	22,086,261	47,583	53,316	22,133,844	5.93%
Water & Sewer Debt Service	407,421	892	1,004	408,313	0.11%
Park Service Area Fees	4,934,783	11,256	12,798	4,946,039	1.33%
Property/ Liability Loss	3,870,723	8,791	10,080	3,879,514	1.04%
Information Services	7,855,743	17,615	19,974	7,873,358	2.11%
Equipment Replacement	16,830,036	37,789	42,791	16,867,825	4.52%
Developer's Escrow	2,455,048	5,604	6,374	2,460,652	0.66%
G. O. Bond Funds	30,645,867	70,956	80,987	30,716,823	8.23%
Municipal Drainage Bond Clearing	5,897,670	13,618	15,537	5,911,288	1.58%
Grants - TXDOT	10,325,973	23,655	26,916	10,349,628	2.77%
Econ. Dev. Incentive Fund	16,880,494	38,062	43,160	16,918,556	4.53%
Other	136,300,682	280,893	315,280	136,581,575	36.60%
Total	372,339,286	813,064	920,464	373,152,350	100%

Footnote: All City funds not restricted or held in trust are included in the Treasury Pool. As of November 30, 2011 allocated interest to these funds include an adjustment to fair value as required by GASB 31.

Portfolio Statistics

Figure IV

Month	Total Invested (End of Month)	Portfolio Yield	# of Securities Purchased*	Maturities/ Sold/ Called	Weighted Ave. Mat. (Days)	# of Securities
October, 2010	320,046,379	1.18%	6	2	759	74
November, 2010	318,660,783	1.16%	0	1	738	73
December, 2010	348,897,264	1.07%	3	2	670	74
January, 2011	389,343,109	0.95%	2	2	571	74
February, 2011	425,653,149	1.06%	5	2	657	77
March, 2011	421,613,916	1.02%	3	4	636	76
April, 2011	407,908,065	1.04%	0	1	634	75
May, 2011	408,080,361	0.98%	3	6	577	72
June, 2011	401,666,181	0.90%	0	4	534	68
July, 2011	398,442,203	0.92%	6	3	573	71
August, 2011	397,444,451	0.89%	2	4	536	69
September, 2011	364,919,596	0.83%	1	4	497	66
October, 2011	350,553,290	0.86%	3	1	518	66
November, 2011	381,210,639	0.80%	1	1	455	66

*Does not include investment pool purchases or changes in NOW account balances.

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Equity in Treasury Pool By Major Category Figure V

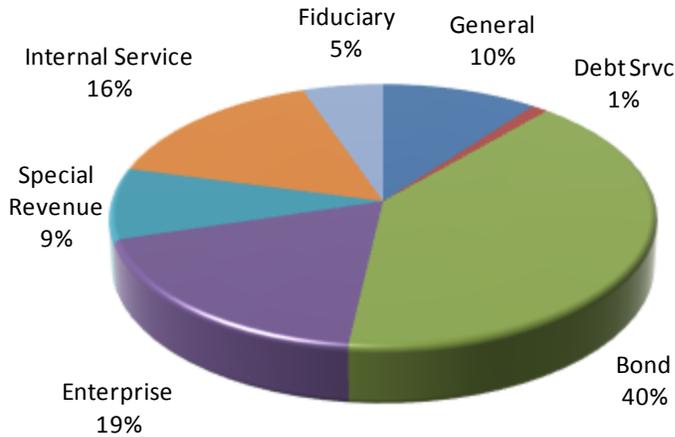
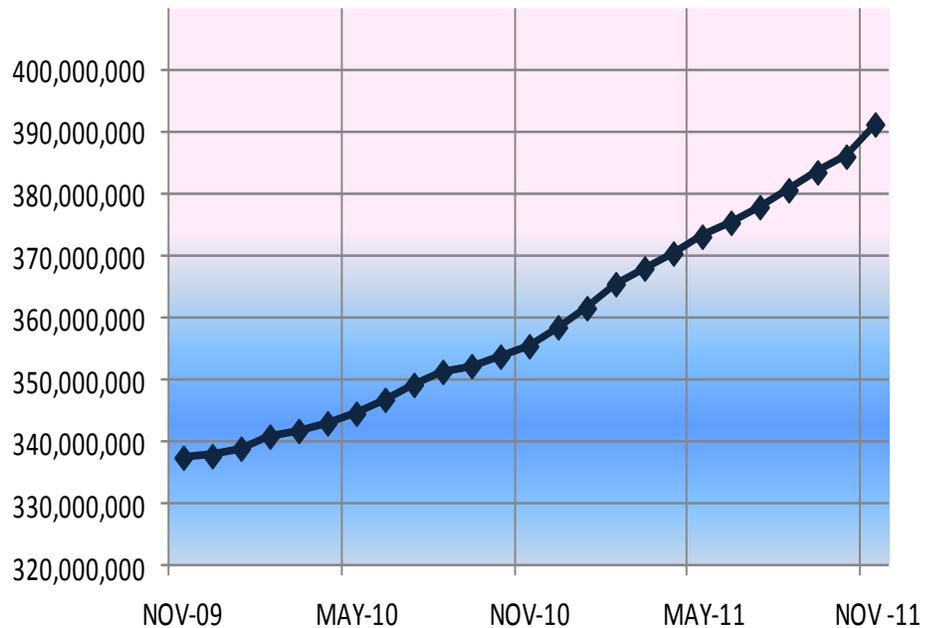


Figure V shows a breakdown of the various sources of funds for the City's Treasury Pool as of November 30, 2011. The largest category is the Bond Funds in the amount of \$156,196,065. Closest behind are the Enterprise Funds with a total of \$71,417,551 and the Internal Service Funds with \$60,114,820.

Annualized Average Portfolio Figure VI



The annualized average portfolio for November 30, 2011 was \$391,311,019. This is an increase of \$35,885,625 when compared to the November 2010 average of \$355,425,394.

Discussion/Action Items for Future Council Agendas

***January 14 – MLK Breakfast, Collin College, Spring Creek Campus – Conference Center
8:30 am***

January 16 – Martin Luther King Day

January 23

- North Texas Municipal Water District Report
- Comprehensive Monthly Financial Report
- Public Hearing: Zoning Case 2011-37 - Request to rezone 29.4± acres located at the northeast corner of Parker Road and Jupiter Road from Agricultural to Patio Home. Zoned Agricultural. Applicant: Meaders-Hale, Ltd.

January 30 – Council Retreat – 5:30 pm

February 13

- DART Report

February 17-19 – TML Elected Officials Conference – San Antonio

February 27

- Comprehensive Monthly Financial Report

March 6 (Tuesday)

- The Arts Center of North Texas Report

March 10-14 - NLC, Washington D.C.

March 11-17 – PISD Spring Break

March 22 - District 1 Roundtable – Plano Centre – Northbrook Room – 7 pm

March 26

- Comprehensive Monthly Financial Report
- FY 2011-12 Status Report and Three-Year Financial Summary

April 9**April 23**

- Comprehensive Monthly Financial Report
- DART Report

May 14

- North Texas Municipal Water District Report

May 28 – Memorial Day**May 29 (Tuesday)**

- Comprehensive Monthly Financial Report

June 8-10 – TCMA Conference, South Padre Island**June 11*****June 21 – District 3 Roundtable – Plano Star Center – 7 pm*****June 25**

- Comprehensive Monthly Financial Report